PUBLIC DISCLOSURE COPY

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Department of the Treasury

A For the 2022 calendar year, or tax year beginning and ending Check if applicable C Name of organization D Employer identification number Address change MARY WASHINGTON HEALTHCARE GROUP RETURN Name change 20-1106426 Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 540-741-2507 2300 FALL HILL AVENUE 418 892,226,022 **G** Gross receipts \$ City or town, state or province, country, and ZIP or foreign postal code Amended FREDERICKSBURG, VA 22401 H(a) Is this a group return STMT return
Application
pending F Name and address of principal officer: MICHAEL P. MCDERMOTT MD for subordinates? No SAME AS C ABOVE H(b) Are all subordinates included? X Yes No Tax-exempt status: X 501(c)(3) 527 501(c) ( (insert no.) 4947(a)(1) or If "No," attach a list. See instructions WWW.MARYWASHINGTONHEALTHCARE.COM **H(c)** Group exemption number 4243 K Form of organization: X Corporation L Year of formation: 1983 M State of legal domicile: VA Trust Association Other Part I Summary Briefly describe the organization's mission or most significant activities: OUR MISSION IS TO IMPROVE Activities & Governance HEALTH OF PEOPLE IN THE COMMUNITIES WE SERVE. THROUGH OUR 2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. 16 3 Number of voting members of the governing body (Part VI, line 1a) 13 Number of independent voting members of the governing body (Part VI, line 1b) 4 4 4694 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 318 6 1,999,127. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 22,685,151. 7,178,378. Contributions and grants (Part VIII, line 1h) 8 836,207,613. 826,815,258. Program service revenue (Part VIII, line 2g) 4,325,483. 1,512,802. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 170,616. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 116,946. 11 863,388,863. 835,623,384. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 2,157,487. 3,100,961 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 282,055,106. 294.858.149. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 555,185,372. 540,787,427. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 839,397,965. 838,746,537. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 23,990,898. -3,123,153. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** Ы 593,675,918. 461,875,065 Total assets (Part X, line 16) 353,439,043**.** 249,920,659 21 Total liabilities (Part X, line 26) 三年 240,236,875. 211, Net assets or fund balances. Subtract line 21 from line 20 ..... Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign SEAN T. BARDEN, EXECUTIVE VP AND CFO Here Type or print name and title Date PTIN X Print/Type preparer's name Preparer's signature 10/18/23 P00659678 JENNIFER N. FRENCH, CPA JENNIFER N. FRENCH, Paid self-employed Firm's EIN 54-0737372 Firm's name PBMARES, LLP Preparer Firm's address 725 JACKSON STREET, SUITE 210 Use Only Phone no. 540 - 371 - 3566 FREDERICKSBURG, VA 22401 X Yes

May the IRS discuss this return with the preparer shown above? See instructions

No

Par	t III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission:	
	OUR MISSION IS TO IMPROVE THE HEALTH OF PEOPLE IN THE COMMUNITIES WE	
	SERVE. THROUGH OUR SUBSIDIARIES WE PROVIDE INPATIENT AND OUTPATIENT HOSPITAL SERVICES AND OTHER MEDICAL SERVICES.	
	HOSPITAL SERVICES AND OTHER MEDICAL SERVICES.	—
2	Did the organization undertake any significant program services during the year which were not listed on the	—
_	prior Form 990 or 990-EZ?	No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 797,382,082. including grants of \$3,100,961. ) (Revenue \$825,028,350 PROVISION OF INPATIENT AND OUTPATIENT GENERAL ACUTE CARE HOSPITAL,	<u>•</u> )
	PSYCHIATRIC HOSPITAL SERVICES, HOME HEALTH AND HOSPICE SERVICES,	—
	IMAGING AND AMBULATORY SURGERY SERVICES AND PHYSICIAN SERVICES.	—
	PRIMARY SERVICE AREAS ARE FREDERICKSBURG, PRINCE WILLIAM, STAFFORD,	
	SPOTSYLVANIA, CAROLINE, KING GEORGE, AND WESTMORELAND COUNTIES IN	
	VIRGINIA AND SECONDARY SERVICE AREAS INCLUDE MANASSAS, FAUQUIER,	
	CULPEPER, ORANGE, LOUISA, HANOVER, ESSEX AND RICHMOND COUNTIES IN	
	VIRGINIA. WE SERVED 119,063 PATIENTS IN OUR EMERGENCY ROOMS, 281,709	
	OUTPATIENTS, 18,804 SURGICAL CASES AND 33,857 PATIENT DISCHARGES.	
		—
		—
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$	
		—
		—
		—
4c	(Code:) (Expenses \$	)
		—
		—
		_
		—
4d	Other program services (Describe on Schedule O.)	—
·u	(Expenses \$ including grants of \$ ) (Revenue \$ )	
4e	Total program service expenses 797, 382, 082.	
	Form <b>990</b> (20	022)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		<u> X</u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		37	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		Х	
	Part VI	11a		_
D	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	445		x
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
C	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	11c		x
ч	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	110		
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> X</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			17
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	ا ہر ا	v	
40	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	_
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		х
20-	complete Schedule G, Part III	19 20a	Х	
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a 20b	X	<u> </u>
21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200	22	
21	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II	21	Х	
	Government on the transposition (1) in the transposition of the transpos			ь

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Ра	rt IV   Checklist of Required Schedules (continued)		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
00	Did the averagination was at assess the or \$5,000 of average or ather assistance to a few demands in dividuals as		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Х	
00	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Λ	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	23	Х	
24 2	Schedule J  Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23	- 25	
<b>24</b> a				
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	24a	Х	
h	Schedule K. If "No," go to line 25a	24b	- 25	х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception:  Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		<del></del>
·	any tax-exempt bonds?	24c		x
ч	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			<del></del>
Lou	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		<del> </del>
~	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
	Schedule L, Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	-
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			3,7
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			. v
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			- T
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		v	
Pa	Note: All Form 990 filers are required to complete Schedule O  rt V Statements Regarding Other IRS Filings and Tax Compliance	38	X	
. u	Check if Schoolule O contains a response or note to any line in this Part V			
	Check if Scriedule O contains a response or note to any line in this Part v		V	NI-
4.	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		Yes	No
_		-		
b c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			

Form **990** (2022)

(gambling) winnings to prize winners?

MARY WASHINGTON HEALTHCARE GROUP RETURN
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

				_	Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	46	94		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?		2b	X	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			За	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	Ο.		3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a					
	financial account in a foreign country (such as a bank account, securities account, or other financial a			4a		X
b	If "Yes," enter the name of the foreign country		,			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ac	ccoun	ts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction					Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?					
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					
	any contributions that were not tax deductible as charitable contributions?	_		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution					
-	were not tax deductible?		•	6b		
7	Organizations that may receive deductible contributions under section 170(c).					
' а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices r	provided to the pave	or? <b>7a</b>	х	
b					X	<u> </u>
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			···   ···	† <u></u>	<u> </u>
Ū	to file Form 8282?	•		7c		X
Ы	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or		t?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra			···		X
g g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		<del>                                     </del>
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza					
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained					
	sponsoring organization have excess business holdings at any time during the year?	,		8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:	_	_			
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources. (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a	1	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a	1	
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the	1	I			
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c	•			V
						<u>X</u>
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14k	)	+
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner					y
	excess parachute payment(s) during the year?			15		X
16	If "Yes," see the instructions and file Form 4720, Schedule N.	ina-	mo?	1		x
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	. IFICOI	ne?	16		+
17	If "Yes," complete Form 4720, Schedule O.  Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac	tivitio				
.,	<b>Section 501(c)(21) organizations.</b> Did the trust, or any disqualified or other person engage in any act that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			17		
	If "Yes," complete Form 6069.					
	ii 100, complete i omi 0000.					

MARY WASHINGTON HEALTHCARE GROUP RETURN Form 990 (2022) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 16 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 13 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's Х exempt status with respect to such arrangements? 16h Section C. Disclosure NONE List the states with which a copy of this Form 990 is required to be filed Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records SANDRA W. BROWN - 540-741-2507

2300 FALL HILL AVENUE, 418, FREDERICKSBURG, VA 22401

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.											
(A)	(B)	(C)					(D)	(E)	(F)		
Name and title	Average	(do	Position (do not check more than one		Reportable	Reportable	Estimated				
	hours per	box	, unles	ss per	rson i	s both	an	compensation	compensation	amount of	
	week		cer an	id a d	irecto	r/trust	tee)	from	from related	other	
	(list any	recto						the	organizations	compensation	
	hours for	or di	99			sated		organization	(W-2/1099-MISC/	from the	
	related organizations	ustee	trust		ee	npens		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	organization and related	
	below	lual tr	tional		nploy	st con yee	_	1033-1120)		organizations	
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations	
(1) MICHAEL P. MCDERMOTT, MD, MBA	2.00	_	_		<u> </u>	T - 0	Ц.				
PRESIDENT AND CEO	40.00	Х		Х				0.	1,807,773.	42,556.	
(2) CHRISTOPHER NEWMAN, MD	2.00										
SVP, COO & CMO	40.00			Х				0.	968,559.	43,999.	
(3) SANG HO NA, MD	40.00										
PHYSICIAN						X		926,229.	0.	25,362.	
(4) AGOSTINO VISIONI, MD	40.00										
PHYSICIAN						X		906,599.	0.	41,454.	
(5) J. T. SHERWOOD, MD	40.00									4.5.54.0	
PHYSICIAN						X		838,485.	0.	46,610.	
(6) SEAN T. BARDEN BSBA, MBA	4.00								222 256		
SR VP & CFO	40.00			Х				0.	829,856.	34,546.	
(7) HONG NGUYEN	40.00							E00 2E4	•	0 506	
PHYSICIAN	0 00					Х		788,371.	0.	9,736.	
(8) TRAVIS TURNER, BS, MBA	2.00			7,7					655 440	40 202	
SVP & CPHO	40.00			Х				0.	655,442.	40,323.	
(9) ELIESE K. BERNARD VICE PRESIDENT	2.00	-		х				0.	640,970.	20 700	
(10) THERESA CONOLOGUE	40.00			^				· ·	040,970.	38,709.	
PHYSICIAN	40.00					Х		620,055.	0.	25,118.	
(11) STEPHEN MANDELL, MD	40.00					Δ		020,033.	0.	23,110.	
VICE PRESIDENT	2.00			х				566,632.	0.	35,857.	
(12) ERIC FLETCHER, MBA, APR	2.00			22				300,032.	0.	33,037.	
SVP & CSO	40.00			х				0.	529,318.	42,142.	
(13) GEOFFREY LAWSON	2.00								0_0,0_0		
SVP & CIO	40.00	-		х				0.	545,017.	24,892.	
(14) KATHRYN WALL, BA, MA	2.00										
SVP & CHRO	40.00			Х				0.	517,590.	23,282.	
(15) DAVID YI, MD	2.00										
VICE PRESIDENT	40.00			Х				0.	525,015.	11,103.	
(16) EILEEN DOHMANN, RN, BSN, MBA, N	2.00										
SVP & CNO	40.00			Х	<u> </u>			0.	521,476.	13,984.	
(17) BRADFORD KING, MD	40.00										
PHYSICIAN/TRUSTEE (THRU 2/2022)	2.00	Х						492,069.	0.	11,083.	

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)			((	<del></del>			(D)	(E)	(F)
Name and title	Average hours per week	box	Position (do not check more than one box, unless person is both an officer and a director/trustee)		Reportable compensation from	Reportable compensation from related	Estimated amount of other			
	(list any hours for related organizations below line)	Individual trustee or director	In stit utional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(18) DANIEL WOODFORD	40.00									
VICE PRESIDENT	2.00			Х				457,456.	0.	39,558.
(19) RICHARD LEWIS, MD	2.00							_		
VICE PRESIDENT	40.00			Х				0.	434,948.	34,231.
(20) SAUSHEEN TAYLOR, MD	40.00									
PHYSICIAN/TRUSTEE	2.00	Х						415,502.	0.	39,780.
(21) STEPHANIE GOLDBERG	40.00								_	
VICE PRESIDENT	2.00			Х				441,624.	0.	11,084.
(22) CATHLEEN YABLONSKI, BS, MS VICE PRESIDENT	2.00			х				410,077.	0.	35,169.
(23) SCOTT SELL	40.00									
VICE PRESIDENT	2.00			Х				423,460.	0.	20,130.
(24) XAVIER RICHARDSON BA, MBA	2.00									
SVP & CDO	40.00			Х				0.	422,001.	20,858.
(25) MARIE FREDRICK, R.T. (R), CRA,	2.00									
VICE PRESIDENT (THRU 6/22)	40.00			Х				0.	398,796.	14,684.
(26) SANDRA BROWN, CPA	2.00									
VICE PRESIDENT	40.00			Х				0.		32,662.
1b Subtotal									9,161,355.	
c Total from continuation sheets to Part VI	I, Section A							312,190.	2,002,449.	207,806.
d Total (add lines 1b and 1c)								7,598,749.	11,163,804.	966,718.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

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			Yes	No
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes." complete Schedule J for such person	5		X

### Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
FREDERICKSBURG ORTHOPAEDIC ASSOCIATES,		
3310 FALL HILL AVENUE, FREDERICKSBURG, VA	PHYSICIAN SERVICES	10,839,475.
ARMG LLC	PROFESSIONAL	
PO BOX 17125, FERNANDINA BEACH, FL 32034	SERVICES - PHYSICAL	3,649,147.
COMMONWEALTH SPINE & REHAB, 4710		
SPOTSYLVANIA PKWY, STE 201,	PHYSICIAN SERVICES	2,419,789.
GAERTNER PSYCHIATRIC PC, 621 JEFFERSON		
DAVIS HWY, FREDERICKSBURG, VA 22405	PHYSICIAN SERVICES	2,366,961.
PULMONARY ASSOCIATES OF FREDERICKSBURG,		
521 PARK HILL DRIVE, FREDERICKSBURG, VA	PHYSICIAN SERVICES	1,061,539.
2 Total number of independent contractors (including but not limited to those lister	d above) who received more than	
\$100,000 of compensation from the organization 10		

SEE PART VII, SECTION A CONTINUATION SHEETS

	HINGTON	HE	:AI	ΤH	CA	RE	G	ROUP RETURN	20-110	6426
Part VII   Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours	(c	heck	all t	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	irecto				emp		organization	(W-2/1099-MISC)	from the
	hours for related	ord	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	ruste	l trus		99/	n pen				organizations
	below	ndividual trustee or director	nstitutional trustee	_	Key employee	Highest compensated employee	70			organizations
	line)	Indivi	Institu	Officer	Key e	Highe	Former			
(27) ALAN EDWARDS	2.00									
VICE PRESIDENT	40.00			Х				0.	352,804.	39,171.
(28) CODY BLANKENSHIP	2.00									
VICE PRESIDENT	40.00			Х				0.	349,644.	37,095.
(29) LAUREN BLALOCK	2.00									
VICE PRESIDENT	40.00			Х				0.	343,136.	34,951.
(30) SARAH OGLE	2.00									
VICE PRESIDENT	40.00			Х				0.	348,216.	10,621.
(31) TINA ERVIN	2.00			l					200 505	24 552
VICE PRESIDENT	40.00			Х				0.	309,735.	31,570.
(32) SUMMER HUGHES	2.00			7,7					200 014	22 042
VICE PRESIDENT (33) TOM JANUS	40.00			Х				0.	298,914.	33,942.
	2.00			х				212 100		20 456
VICE PRESIDENT (THRU 9/22) (34) RONALD W. BRANSCOME, MS	2.00			^				312,190.	0.	20,456.
BOARD CHAIR	2.00	Х		х				0.	0.	0.
(35) JOHN F. ROWLEY, BS, JD	2.00	Λ		^				· · · · · · · · · · · · · · · · · · ·	<u> </u>	0.
BOARD VICE CHAIR	2.00	Х		х				0.	0.	0.
(36) BRUCE L. DAVIS, BA	2.00	22		22				<u> </u>		· ·
BOARD SECRETARY/TREASURER	2.00	Х		x				0.	0.	0.
(37) MATTHEW D. DUMONT, MD	2.00									
BOARD TRUSTEE	2.00	х						0.	0.	0.
(38) REV. ALLEN H. FISHER, JR., BA,	2.00							-		
BOARD TRUSTEE	2.00	х						0.	0.	0.
(39) JEFFREY A. FRAZIER, MD	2.00									
BOARD TRUSTEE	2.00	Х						0.	0.	0.
(40) MARGARET F. HARDY	2.00									
BOARD TRUSTEE	2.00	Х						0.	0.	0.
(41) DERMAINE A. LEWIS	2.00									
BOARD TRUSTEE	2.00	Х						0.	0.	0.
(42) RICHMOND MCDANIEL, BS	2.00									
BOARD TRUSTEE	2.00	Х						0.	0.	0.
(43) CHETAN B. PAI, DO	2.00							_		_
BOARD TRUSTEE	2.00	X						0.	0.	0.
(44) CLARENCE A. ROBINSON, BS	2.00							_		_
BOARD TRUSTEE	2.00	Х			_			0.	0.	0.
(45) CATHERINE M. WACK	2.00	٦,						_	_	
BOARD TRUSTEE	2.00	Х			_			0.	0.	0.
(46) MARTIN A. WILDER, JR., ED.D.	2.00	37						_		_
BOARD TRUSTEE	2.00	X		<u> </u>		l		0.	0.	0.
Tatalia Dart VIII. Continue A. Pros. 4										
Total to Part VII, Section A, line 1c								<u> </u>		<u> </u>

								ROUP RETURN	20-110	6426
Part VII Section A. Officers, Directors, Tru	ıstees, Key En	nplo	yee	s, aı	nd F	lighe	est (	Compensated Employ	rees (continued)	
(A) Name and title	(B) Average hours	(c	(C) Position (check all that apply)				ly)	( <b>D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
47) LINDA D. WORRELL	2.00									
SOARD TRUSTEE	2.00	X						0.	0.	0
		•								
otal to Part VII, Section A, line 1c	1							312,190.	2,002,449.	207,806

		Check if Schedule O contains a response	or note to any lin	e in this Part VIII			
		•	<b>,</b>	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
					function revenue	business revenue	sections 512 - 514
SΩ	1 a	Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues 1b					
ନ୍ଦ୍ର ପ୍ର		Fundraising events 1c	344,925.				
ffts, r A		Related organizations 1d	782,310.				
nila		Government grants (contributions)	2,581,465.				
Sir		All other contributions, gifts, grants, and	, , ,				
et Je	•	similar amounts not included above	3,469,678.				
ə		Noncash contributions included in lines 1a-1f	, , = ,				
on Pud	_	Total. Add lines 1a-1f		7,178,378.			
<u> </u>		Totali Add iiilos Ta Ti	Business Code	7=00/000			
	2 a	NET PATIENT SERVICES REVENUE	623000	803807646.	803807646.		
Vice	Z b		531120	9,672,613.	9,672,613.		
Ser		OTHER OPERATING REVENUE	623000	7,818,106.	7,818,106.		
m S		MANAGEMENT SERVICES	623000	2,823,183.	2,823,183.		
gra Re	-	LAB FEES	621500	1,745,822.		1745822.	
Program Service Revenue	f	All other program service revenue	623000	947,888.	947,888.		
_		Total. Add lines 2a-2f		826815258.	227,222		
	3	Investment income (including dividends, inter					
	3			2,608,492.			2608492.
	4	other similar amounts) Income from investment of tax-exempt bond		2,000,152.			
	5	Royalties					
	3	(i) Real	(ii) Personal				
	6 -		(.,) : 5:55:14.				
		Less: rental expenses 6b					
		Rental income or (loss) 6c					
		Net rental income or (loss)					
		Gross amount from sales of (i) Securities	(ii) Other				
	, ,	assets other than inventory <b>7a</b> 55,402,692	+ ``				
	h	Less: cost or other basis	, , , , , , ,				
ō	~	and sales expenses <b>7b</b> 56,058,645	448,720.				
nue		Gain or (loss) 7c -655,953					
eve		Net gain or (loss)		-1,095,690.			-1095690.
her Revenue		Gross income from fundraising events (not		, , , -			
Ğ.	0.0	including \$ 344,925. of					
		contributions reported on line 1c). See					
		Part IV, line 18	0.				
	h	Less: direct expenses					
		Net income or (loss) from fundraising events	, , , , , , , , , , , , , , , , , , , ,	-95,273.			-95,273.
		Gross income from gaming activities. See		,			·
		Part IV, line 19					
	h	Less: direct expenses					
		Net income or (loss) from gaming activities					
		Gross sales of inventory, less returns					
		and allowances 10	а				
	b	Less: cost of goods sold 10					
		Net income or (loss) from sales of inventory					
			Business Code				
Miscellaneous Revenue	11 a	INCOME FROM PARTNERSHIPS/LLCS	623000	212,219.	-41,086.	253,305.	
ne Due	b						
ella	c						
lsc Be	c	All other revenue					
2	e	Total. Add lines 11a-11d		212,219.			
	12	Total revenue. See instructions		835623384.	825028350.	1999127.	1417529.

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Secti	on 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respon			mplete column (A).	X
Do r	not include amounts reported on lines 6b.	(A)	(B) Program service	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	3,084,161.	3,084,161.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	16,800.	16,800.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	4,094,363.	3,891,692.	196,529.	6,142.
6	trustees, and key employees	4,094,303.	3,091,092.	190,329.	0,142.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7		245.867.727.	233,697,274.	11,801,651.	368,802.
8	Pension plan accruals and contributions (include			,,,	300,002
-	section 401(k) and 403(b) employer contributions)	4,640,837.	4,411,116.	222,760.	6,961.
9	Other employee benefits	21,803,642.	20,724,362.	1,046,575.	6,961. 32,705.
10	Payroll taxes	18,451,580.	17,538,227.	885,676.	27,677.
11	Fees for services (nonemployees):				
а	Management	<u> 117,983,349.</u>	112,143,173.	5,663,201.	176,975.
b	Legal		176,255.	8,901.	278.
С	Accounting	10,500.	9,980.	504.	16.
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	1	110 00		
f	Investment management fees	157,070.	149,295.	7,539.	236.
g	Other. (If line 11g amount exceeds 10% of line 25,	146 500 071	120 200 101	7 022 007	010 700
	column (A), amount, list line 11g expenses on Sch 0.)	27,931.	26,548.	7,033,007. 1,341.	219,783. 42.
12	Advertising and promotion	5 468 331	5,197,649.	262,480.	8,202.
13 14	Office expenses	1,437,716.	1,366,549.	69,010.	2,157.
15	Royalties	1,457,710.	1,300,343.	05,010.	2,157
16	Occupancy	23,925,989.	22,741,653.	1,148,447.	35,889.
17	Traval	2,471,961.		118,654.	3,708.
18	Payments of travel or entertainment expenses	, , , , , , , , , , , ,	, ,	,	. ,
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	448,461.	426,262.	21,526.	673.
20	Interest	914,799.	869,517.	43,910.	1,372.
21	Payments to affiliates				<del></del>
22	Depreciation, depletion, and amortization	27,700,338.		1,329,616.	41,551.
23	Insurance	4,772,199.	4,535,975.	229,066.	7,158.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	MEDICAL AND HOSPITAL SU	128,871,983.	122,492,820.	6,185,855.	193,308.
b	PROVIDER ASSESSMENT	36,856,147.		1,769,095.	55,284.
С	BAD DEBT EXPENSE	32,003,883.	30,419,691.	1,536,186.	48,006.
d	REPAIRS AND MAINTENANCE	5,555,947.		266,685.	8,334.
е	All other expenses	5,474,418.		262,771.	8,211.
25	Total functional expenses. Add lines 1 through 24e	838,746,537.	797,382,082.	40,110,985.	1,253,470.
26	$\ensuremath{\textbf{Joint costs}}.$ Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				000

	ILX	Check if Schedule O contains a response or note	to an	/ line in this Part X			
		CHOCK II OCHOCAGO O CONTAINS & response of Hote	to arr	y mio iii uno i ait A	<b>(A)</b> Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			715,275.	1	946,838.
	2	<u> </u>			-	2	-
	3	Pledges and grants receivable, net			19,685,491.	3	18,925,233.
	4	Accounts receivable, net			189,433,358.	4	77,067,838.
	5	Loans and other receivables from any current or fo					,
		trustee, key employee, creator or founder, substar					
		controlled entity or family member of any of these				5	
	6	Loans and other receivables from other disqualified persons (as defined					
		under section 4958(f)(1)), and persons described in	-	·		6	
S	7	Notes and loans receivable, net			28,141.	7	136,141.
Assets	8	Inventories for sale or use			18,736,466.	8	17,629,966.
As	9				5,361,239.	9	7,143,952.
	1	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	745,256,347.			
	b	Less: accumulated depreciation	10b	465,217,024.	285,293,169.	10c	280,039,323.
	11	Investments - publicly traded securities	•		72,250,366.	11	55,735,909.
	12	Investments - other securities. See Part IV, line 11			2,161,653.	12	4,239,105.
	13	Investments - program-related. See Part IV, line 11				13	
	14	Intangible assets			10,760.	14	10,760.
	15	Other assets. See Part IV, line 11				15	-
	16	Total assets. Add lines 1 through 15 (must equal			593,675,918.	16	461,875,065.
	17	Accounts payable and accrued expenses			123,595,295.	17	28,256,500.
	18	Grants payable				18	
	19	Deferred revenue			22,285.	19	62,886.
	20				200,214,220.	20	190,975,286.
	21	Escrow or custodial account liability. Complete Pa				21	
s	22	Loans and other payables to any current or forme	r offic	er, director,			
Liabilities		trustee, key employee, creator or founder, substar	ntial c	ontributor, or 35%			
ig		controlled entity or family member of any of these	perso	ons		22	
Ë	23	Secured mortgages and notes payable to unrelate	ed thir	d parties		23	
	24	Unsecured notes and loans payable to unrelated t	third p	parties		24	
	25	Other liabilities (including federal income tax, paya	ables	to related third			
		parties, and other liabilities not included on lines 1	7-24)	. Complete Part X			
		of Schedule D			29,607,243.	25	30,625,987.
	26	Total liabilities. Add lines 17 through 25			353,439,043.	26	249,920,659.
		Organizations that follow FASB ASC 958, check	k here	e X			
ces		and complete lines 27, 28, 32, and 33.					
<u>a</u>	27	Net assets without donor restrictions			220,491,678.	27	192,716,884.
Net Assets or Fund Balances	28	Net assets with donor restrictions			19,745,197.	28	19,237,522.
pur		Organizations that do not follow FASB ASC 958	3, che	ck here			
Ţ		and complete lines 29 through 33.					
S	29	Capital stock or trust principal, or current funds				29	
set	30	Paid-in or capital surplus, or land, building, or equ	ipmer	nt fund		30	
As	31	Retained earnings, endowment, accumulated inco	ome, d	or other funds		31	
Net	32	Total net assets or fund balances			240,236,875.	32	211,954,406.
	33				593,675,918.	33	461,875,065.

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	835	,62	3,3	84.
2	Total expenses (must equal Part IX, column (A), line 25)	2	838	,74	6,5	37.
3	Revenue less expenses. Subtract line 2 from line 1	3	-3	,12	3,1	53.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	240	, 23	6,8	75.
5	Net unrealized gains (losses) on investments	5	-16	, 23	4,6	61.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-8	,92	4,6	55.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	211	,95	4,4	06.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		[			
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate					
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the					
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required		Г			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3h	х	

### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

**Employer identification number** 

MARY WASHINGTON HEALTHCARE GROUP RETURN 20-1106426 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 X A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving а the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, С its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) No Yes above (see instructions))

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Se	ction B. Total Support			_		_	
Cale	ndar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	<b>Total support.</b> Add lines 7 through 10						
	Gross receipts from related activities,	•				12	
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)	
_	organization, check this box and stop						
	ction C. Computation of Publi					Т	
	Public support percentage for 2022 (I			column (f))		14	<u>%</u>
	Public support percentage from 2021					15	%
16a	33 1/3% support test - 2022. If the				14 is 33 1/3% or m	nore, check this bo	x and
	<b>stop here.</b> The organization qualifies		-				
b	33 1/3% support test - 2021. If the				I line 15 is 33 1/3%	or more, check th	is box
	and <b>stop here.</b> The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact		•	•	•	VI how the organiz	zation
	meets the facts-and-circumstances te	-		*	-		
b	10% -facts-and-circumstances test	•				•	10% or
	more, and if the organization meets the						
	organization meets the facts-and-circle						H
18	Private foundation. If the organization	on did not check a	box on line 13, 16	oa, 160, 1/a, or 17b	o, check this box a		
						Schedule A	(Form 990) 2022

232022 12-09-22

## Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support		1	T			
	ndar year (or fiscal year beginning in)	(a) 2018	<b>(b)</b> 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	•		•	•		· —
0-	check this box and stop here						
	ction C. Computation of Publi					T T	
	Public support percentage for 2022 (I	, (,,	,	( //		15	<u>%</u>
	Public support percentage from 2021 ction D. Computation of Investigation					16	%
	•			no 13 column (f)		17	0/
	Investment income percentage for 20						<u>%</u>
	Investment income percentage from 3					18   3 1/3% and line 1	7 is not
198	33 1/3% support tests - 2022. If the						
L	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the						
i.	line 18 is not more than 33 1/3%, che						
20	<b>Private foundation</b> If the organization						

## Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
3a		
Sa		
3b		
0.		
3c		
4a		
4b		
4c		
5a		
5b 5c		
50		
6		
7		
_		
8		
9a		
9b		
9c		
50		
10a		
10h		
10b ule A (Forn	n 990)	2022

Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
Parent of Supported Organizations. Answer lines 3a and 3b below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in

Schedule A (Form 990) 2022

2b

За

	edule A (Form 990) 2022 MARY WASHINGTON HEALTHC			20-1106426 Page <b>6</b>
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orga	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust or	n Nov. 20, 1970 ( <i>explain in</i>	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must	t complet	e Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount	·	(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

Schedule A (Form 990) 2022

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

instructions).

Pa	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)					
Sect	ction D - Distributions Current Year					
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1		
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported				
	organizations, in excess of income from activity			2		
_3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3		
_4	4 Amounts paid to acquire exempt-use assets			4		
_5	5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)			5		
_6	· _ · _ · _ ·			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	ne organization is responsive				
	(provide details in Part VI). See instructions.			8		
9				9		
10	10 Line 8 amount divided by line 9 amount			10		
	<u> </u>	/:\	(::)		/:::\	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2022	(iii) Distributable Amount for 2022
1 Distributable amount for 2022 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2022 (reason-			
able cause required - explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2022			
<b>a</b> From 2017			
<b>b</b> From 2018			
<b>c</b> From 2019			
<b>d</b> From 2020			
e From 2021			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2022 distributable amount			
i Carryover from 2017 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2022 from Section D,			
line 7: \$			
Applied to underdistributions of prior years			
<b>b</b> Applied to 2022 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2022, if			
any. Subtract lines 3g and 4a from line 2. For result greater			
than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2022. Subtract lines 3h			
and 4b from line 1. For result greater than zero, explain in			
Part VI. See instructions.			
7 Excess distributions carryover to 2023. Add lines 3j			
and 4c.			
8 Breakdown of line 7:			
a Excess from 2018			
<b>b</b> Excess from 2019			
c Excess from 2020			
d Excess from 2021			
e Excess from 2022			

Schedule A (Form 990) 2022

## Schedule B

(Form 990)

**Schedule of Contributors** 

Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

**Employer identification number** 

<u>1</u>	MARY WASHINGTON HEALTHCARE GROUP RETURN	20-1106426
Organization type (check	k one):	
Filers of:	Section:	
Form 990 or 990-EZ	$\overline{X}$ 501(c)( 3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
• •	n is covered by the <b>General Rule</b> or a <b>Special Rule</b> . (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special	ll Rule. See instructions.
General Rule		
	tion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions tot any one contributor. Complete Parts I and II. See instructions for determining a contribu	
Special Rules		
sections 509(a)( contributor, duri	tion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% supp (1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b ing the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount of EZ, line 1. Complete Parts I and II.	o, and that received from any one
contributor, duri	tion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received fring the year, total contributions of more than \$1,000 exclusively for religious, charitable ational purposes, or for the prevention of cruelty to children or animals. Complete Parts (b) instead of the contributor name and address), II, and III.	e, scientific,
year, contribution is checked, enter purpose. Don't o	tion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from exclusively for religious, charitable, etc., purposes, but no such contributions totaled er here the total contributions that were received during the year for an exclusively religious complete any of the parts unless the <b>General Rule</b> applies to this organization becauseable, etc., contributions totaling \$5,000 or more during the year	ed more than \$1,000. If this box gious, charitable, etc., se it received <i>nonexclusively</i>
answer "No" on Part IV, li	n that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule ine 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990 illing requirements of Schedule B (Form 990)	

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Name of organization

Employer identification number

## MARY WASHINGTON HEALTHCARE GROUP RETURN

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

## MARY WASHINGTON HEALTHCARE GROUP RETURN

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	realite, dealerss, and Eli + +	\$ 13,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11_		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

## MARY WASHINGTON HEALTHCARE GROUP RETURN

Part I	Contributors (see instructions). Use duplicate copies of Part I if		Т
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

## MARY WASHINGTON HEALTHCARE GROUP RETURN

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$\$, 9,545.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21	Name, address, and Zir + +	\$\$,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22	Name, address, and ZIF + 4	\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$\$ 7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

## MARY WASHINGTON HEALTHCARE GROUP RETURN

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$6,752 <b>.</b>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28		\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$6,000 <b>.</b>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$5,600.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

## MARY WASHINGTON HEALTHCARE GROUP RETURN

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.			
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
31		\$ 5,500.  Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
32		\$ 5,500.  Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
33		\$ 5,500.  Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
34		\$ 5,009.  Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
35		\$ \$ \$ \$ \$ \$ \$ Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
36		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contributions.)		

Name of organization

Employer identification number

## MARY WASHINGTON HEALTHCARE GROUP RETURN

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributions	ion
37		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contribution	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributions	ion
38		Person X Payroll Noncash (Complete Part II for noncash contribution	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributi	ion
39		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contribution	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributi	ion
40		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contribution	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributi	ion
41		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contribution	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contributions	ion
42		\$ 5,000.  Person X Payroll Noncash (Complete Part II for noncash contribution	

Name of organization

Employer identification number

## MARY WASHINGTON HEALTHCARE GROUP RETURN

Part I	Contributors (see instructions). Use duplicate copies of Part I in	f additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

## MARY WASHINGTON HEALTHCARE GROUP RETURN

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
	\$			
(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
	(b) Description of noncash property given  (b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)  (b) Description of noncash property given  (c) FMV (or estimate) (See instructions.)  (c) FMV (or estimate) (See instructions.)  (d) FMV (or estimate) (See instructions.)  (e) FMV (or estimate) (See instructions.)  (f) FMV (or estimate) (See instructions.)  (g) FMV (or estimate) (See instructions.)  (h) Description of noncash property given  (c) FMV (or estimate) (See instructions.)  (d) FMV (or estimate) (See instructions.)  (e) FMV (or estimate) (See instructions.)		

Name of organization Employer identification number

RY W	ASHINGTON HEALTHCARE G	ROUP RETURN		20-1106426	
	Exclusively religious, charitable, etc., contributi			10) that total more than \$1,000 for the ye	
	from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious,	through (e) and the following line ent	ry. For organizations	··········· \$	
	Use duplicate copies of Part III if additional	charitable, etc., contributions of \$1,000 of 1	ess for the year. (Enter this	into, once.) $\Psi$	
	ose duplicate copies of Fait in It additional				
No.	(b) Purpose of gift	(c) Use of gift	(4) [	Description of how gift is held	
rt I	(b) i dipose oi giit	(6) 255 51 9.11	(0)	becompained now gire to held	
.					
$\vdash$					
		(e) Transfer of gif	İ		
	Transferee's name, address, a	nd <b>7</b> IP ± 4	Relationship o	f transferor to transferee	
$\vdash$	Transieree 3 name, address, a	110 ZII + +	riciationship o	Tuansieror to transieree	
		·   ·			
<u> </u>			1		
No.	(h) Dumper of wift	(6) 11-2 -6 -:44	/.n.	Description of horsesift in health	
rt I	(b) Purpose of gift	(c) Use of gift	(a) L	Description of how gift is held	
$\vdash$					
		(e) Transfer of gif	t		
	Transferee's name, address, a	nd <b>7I</b> D + 4	Polationship of	f transferor to transferee	
-	Transieree 5 name, address, a	IIU ZIF + 4	neiationship o	i transferor to transferee	
. N		,	1		
No. om	(h) Dumage of sift	(a) Has of wift	(a) r	Description of how wift is hold	
rt I	(b) Purpose of gift	(c) Use of gift	(a) L	Description of how gift is held	
.					
$\vdash$			<u> </u>		
	(e) Transfer of gift				
	Transferee's name, address, and ZIP + 4		Relationship of	f transferor to transferee	
No		1			
No. om ort I	(b) Purpose of gift	(c) Use of gift	(4) [	Description of how gift is held	
rt I	(b) Ful pose of gift	(c) ose of gift	(4)	bescription of now girt is neid	
			<del></del> [ <del></del>		
.		l			
<u> </u>					
		(e) Transfer of gif	t		
	Transferee's name, address, a	nd 7IP ± 4	Relationship o	f transferor to transferee	
	mansieree s name, audress, a	T T	r telationship 0	. Landicion to translette	

· · · · · · · · · · · · · · · · · · ·	LIST OF AFFILIATED CLUDED IN GROUP RETURN	STATEMENT 1
NAME OF ORGANIZATION	ORGANIZATION'S ADDRESS	EMPLOYER ID
STAFFORD HOSPITAL, LLC	2300 FALL HILL AVE, SUITE 509 - FREDERICKSBURG, VA 22401	13-4316364
MARY WASHINGTON HEALTHCARE PHYSICIANS	2300 FALL HILL AVE, SUITE 509 - FREDERICKSBURG, VA 22401	26-2546097
MARY WASHINGTON HOSPITAL FOUNDATION	2300 FALL HILL AVE, SUITE 509 - FREDERICKSBURG, VA 22401	52-1342371
MEDICORP PROPERTIES INC.	2300 FALL HILL AVE, SUITE 509 - FREDERICKSBURG, VA 22401	52-1342372
MARY WASHINGTON HOSPITAL INC.	2300 FALL HILL AVE, SUITE 509 - FREDERICKSBURG, VA 22401	54-0519577
MARY WASHINGTON HEALTHCARE CLINICAL SERVICES, INC.	2300 FALL HILL AVE, SUITE 509 - FREDERICKSBURG, VA 22401	54-1552324
STAFFORD HOSPITAL FOUNDATION, INC.	2300 FALL HILL AVE, SUITE 509 - FREDERICKSBURG, VA 22401	64-0963570

## **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

MARY WASHINGTON HEALTHCARE GROUP RETURN

**Employer identification number** 20-1106426

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.							
	organization answered "Yes" on Form 990, Part IV, III	(a) Donor advised funds	(b) Funds and other accounts				
4	Total number at and of year	(a) Donor advised failus	(b) i dilas ana otner accounts				
1 2	Total number at end of year						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advis	sed funds				
Ū	are the organization's property, subject to the organization's	-					
6	Did the organization inform all grantees, donors, and donor a						
_	for charitable purposes and not for the benefit of the donor of						
Par							
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).					
	Preservation of land for public use (for example, recrea	ation or education) Preservation o	f a historically important land area				
	Protection of natural habitat	Preservation o	f a certified historic structure				
	Preservation of open space						
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form					
	day of the tax year.		Held at the End of the Tax Year				
	Total number of conservation easements		2a				
	Number of conservation easements on a certified historic str		2c				
d	Number of conservation easements included in (c) acquired a						
_	historic structure listed in the National Register						
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	e organization during the tax				
	year						
4	Number of states where property subject to conservation eas						
5	Does the organization have a written policy regarding the per violations, and enforcement of the conservation easements in						
6	Staff and volunteer hours devoted to monitoring, inspecting,						
Ū	ctan and relatives means develor to membering, inspecting,	Thanking of Violations, and officially con-	oor valien easements daring the year				
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserva	ation easements during the year				
	3, 1 3,	3	3				
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170	(h)(4)(B)(i)				
9	In Part XIII, describe how the organization reports conservati						
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial statem	ents that describes the				
	organization's accounting for conservation easements.						
Par	t III Organizations Maintaining Collections of		ther Similar Assets.				
	Complete if the organization answered "Yes" on Form	n 990, Part IV, line 8.					
1a	If the organization elected, as permitted under FASB ASC 95	58, not to report in its revenue statement a	and balance sheet works				
	of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public						
	service, provide in Part XIII the text of the footnote to its financial statements that describes these items.						
b	b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of						
	art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,						
	provide the following amounts relating to these items:						
	(i) Revenue included on Form 990, Part VIII, line 1						
2	If the organization received or held works of art, historical tre		al gain, provide				
	the following amounts required to be reported under FASB A		•				
	Revenue included on Form 990, Part VIII, line 1						
	Assets included in Form 990, Part X						
LHA	For Paperwork Reduction Act Notice, see the Instructions	5 IUI FUIII 99U.	Schedule D (Form 990) 2022				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2022

280,039,323.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

	TON HEALTHCAR	RE GROUP RETURN	20-1106426	Page
Part VII Investments - Other Securities.				
Complete if the organization answered "Yes" of				
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cos	t or end-of-year market v	alue
(1) Financial derivatives				
(2) Closely held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes" of	on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13	3.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cos	t or end-of-year market v	alue
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.				

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	

Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)

Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ACCRUED LOSS-PROFESSIONAL	
(3) LIABILIES	4,451,936
(4) CAPITAL LEASE OBLIGATIONS	26,174,051
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990. Part X. col. (B) line 25.)	30,625,987

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

MARY WASHINGTON HEALTHCARE GROUP RETURN

20-1106426 Page 4

# **SCHEDULE G** (Form 990)

Department of the Treasury

## Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization Employer identification number 20-1106426 MARY WASHINGTON HEALTHCARE GROUP RETURN Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. а Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events С d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

232081 10-27-22

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-FZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

		of fundraising event contributions and gro				s greater than \$5,000.
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events
			STAFFORD			(add col. (a) through
	<u> </u>		HOSPITAL CUP		4	col. <b>(c)</b> )
Φ			(event type)	(event type)	(total number)	(-)
Revenue						
Seve	1	Gross receipts	181,552.	83,570.	79,803.	344,925.
ш						
	2	Less: Contributions	181,552.	83,570.	79,803.	344,925.
	3	Gross income (line 1 minus line 2)				
			2 250	000	220	4 200
	4	Cash prizes	3,250.	900.	230.	4,380.
			0 001		277	2 500
'n	5	Noncash prizes	2,221.		377.	2,598.
Se		Double of the colline of the	7 /51	12 207	3,000.	22 650
per	6	Rent/facility costs	7,451.	13,207.	3,000.	23,658.
Direct Expenses	_	Food and houseness	6,390.			6,390.
irec	7	Food and beverages	0,390.			0,390.
	۱.	Entertainment	1,000.			1,000.
	8	Other direct expenses	23,885.	7,548.	25,724.	57,157.
	10	Direct expense summary. Add lines 4 through	0: 1 (1)	7,73101	· ·	95,183.
	11					-95,183.
Pa	irt I	Gaming. Complete if the organization a				,
		\$15,000 on Form 990-EZ, line 6a.				
4			(a) Bingo	(b) Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
nue			(a) birigo	bingo/progressive bingo	(c) Other garming	col. (a) through col. (c))
Revenue						
Щ	1	Gross revenue				
S	2	Cash prizes				
SUS						
ž	3	Noncash prizes				
Direct Expenses	_	D 4/6 313				
Öire	4	Rent/facility costs				
	_	Other direct expenses				
	3	Other direct expenses	Yes %	Yes %	Yes %	
	6	Volunteer labor	No	No	No	
	"	Volunteer labor	NO	NO	140	
	7	Direct expense summary. Add lines 2 through	5 in column (d)			
	•	Direct expense cummary: Aug imee 2 timeagn				
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)			
			, (=)			
9	En	ter the state(s) in which the organization condu	cts gaming activities:			
		the organization licensed to conduct gaming ac				Yes No
b	If "	No," explain:				
	_					
	_					
	— We	ere any of the organization's gaming licenses re	evoked, suspended, or te	rminated during the tax y	/ear?	Yes No

Schedule G (Form 990) 2022

232082 10-27-22

Sch	edule G (Form 990) 2022 MARY WASHINGTON HEALTHCARE GROUP RETURN 20-1	<u> L106426</u>	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:		
	The organization's facility	13a	%
	An outside facility	13b	%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
•	Enter the hame and dadress of the person who propares the organization of garming operation of the books and records.		
	Name		
	- Trainic -		-
	Address		
150	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	No
ısa	Tobes the organization have a contract with a third party from whom the organization receives gaming revenue?	163	
D	of "Yes," enter the amount of gaming revenue received by the organization \$ and the amount		
	of gaming revenue retained by the third party \$		
С	s If "Yes," enter name and address of the third party:		
	Name		
	Address		
16	Gaming manager information:		
	Name		
	Gaming manager compensation \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
а		Yes	□ No
	retain the state gaming license?	162	
D	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
Da	organization's own exempt activities during the tax year \$ rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pa		01 401
Га		π III, lines 9, s	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		

Schedule G	(Form 990)	MARY	WASHINGTON	HEALTHCARE	GROUP	RETURN	20-1106426	Page 4
Part IV	(Form 990) Supplemental Info	rmation	(continued)					
-								

## SCHEDULE H (Form 990)

**Hospitals** 

Complete if the organization answered "Yes" on Form 990, Part IV, question 20a.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

MARY WASHINGTON HEALTHCARE GROUP RETURN 20-1106426 Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Х 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a If "Yes," was it a written policy?

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year: X 1b  $\lfloor X 
floor$  Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a Х X 200% 150% Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: Х 3b 500 % 350% 300% 400% X Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the Х Х 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? X 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? Х 6a Did the organization prepare a community benefit report during the tax year? 6a **b** If "Yes," did the organization make it available to the public? Х 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (a) Number of (b) Persons (c) Total community (d) Direct offsetting (e) Net community (f) Percent of total Financial Assistance and penefit expense programs (optional) (optional) expense **Means-Tested Government Programs** a Financial Assistance at cost (from 10745319 1.29% 10745319 Worksheet 1) **b** Medicaid (from Worksheet 3, column a) c Costs of other means-tested government programs (from Worksheet 3, column b) d Total. Financial Assistance and 10745319. 10745319. 1.29% Means-Tested Government Programs Other Benefits e Community health improvement services and community benefit operations 956,965. 956,965. .11% (from Worksheet 4) f Health professions education 1762705. 1762705. .21% (from Worksheet 5) g Subsidized health services 4120831493125020.48083294 5.76% (from Worksheet 6) 421,300. 52,674. 368,626. **h** Research (from Worksheet 7)

32091 11-18-22 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2022

.25%

7.66%

2093278.

2093278.

k Total. Add lines 7d and 7j

 i Cash and in-kind contributions for community benefit (from

Worksheet 8)

j Total. Other Benefits

14644256293177694.53264868.

15718788193177694.64010187.

Part II Community Building Activities. Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	tax year, and describe in Part VI now its community building activities promoted the health of the communities it serves.								
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(C) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	٠,	Percent tal expen	
_1	Physical improvements and housing								
2	Economic development								
3	Community support			36,121.		36,121.		.009	हे इ
4	Environmental improvements								
5	Leadership development and								
	training for community members								
6	Coalition building								
7	Community health improvement								
	advocacy								
8	Workforce development			0.					
9	Other			840,162.		840,162.		.109	र्
10	Total			876,283.		876,283.		.109	हे
Pa	rt III Bad Debt, Medicare, 8	Collection Pr	actices						
Sec	tion A. Bad Debt Expense							Yes	No
1	Did the organization report bad debt	expense in accord	dance with Healtho	care Financial Man	agement Associati	on			
	Statement No. 15?	•			-		1	Х	
2	Enter the amount of the organization	's had deht evnen	se Evolain in Dart	\/I tha					

Section A. Bad Debt Expense						
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	х			
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the					
	methodology used by the organization to estimate this amount 2 13,009,446.					
3	Enter the estimated amount of the organization's bad debt expense attributable to					
	patients eligible under the organization's financial assistance policy. Explain in Part VI the					
	methodology used by the organization to estimate this amount and the rationale, if any,					
	for including this portion of bad debt as community benefit					
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt					
	expense or the page number on which this footnote is contained in the attached financial statements.					
Sect	ion B. Medicare					
5	Enter total revenue received from Medicare (including DSH and IME)					
6	Enter Medicare allowable costs of care relating to payments on line 5					
7	Subtract line 6 from line 5. This is the surplus (or shortfall) 7 -50,997,562.					
8	Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit.					
	Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6.					
	Check the box that describes the method used:					
	X Cost accounting system Cost to charge ratio Other					
Sect	ion C. Collection Practices					
9a	9a Did the organization have a written debt collection policy during the tax year?					
b	<b>b</b> If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the					
	collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	Х			
Da	rt IV Managament Companies and Joint Ventures					

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)								
(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %				
1 MEDICAL IMAGING OF								
FREDERICKSBURG	OUTPATIENT IMAGING	51.00%		49.00%				
2 FREDERICKSBURG	AMBULATORY SERGICAL							
AMBULATORY SURGERY	SERVICES							
CENTER		59.38%		40.62%				
3 COWAN INVESTMENT								
PARTNERS	MEDICAL OFFICE BUILDING	12.50%		37.50%				
4 MEDICAL PLAZA AT								
COSNER CORNER	MEDICAL OFFICE BUILDING	39.50%		47.40%				
5 FREDERICKSBURG								
ENDOSCOPY CENTER								
HOLDINGS, LLC	OUTPATIENT ENDOSCOPY	51.00%		49.00%				

Part V	Facility Information										
Section A	. Hospital Facilities					tal					
(list in orde	er of size, from largest to smallest - see instructions)		sen. medical & surgical	-E	_	Oritical access hospital					
How many	hospital facilities did the organization operate	ital	sur	pita	oita	) hc	ΞΞ				
during the		osb	∞ _	hos	osk	ses	acil	ί			
Name, add	dress, primary website address, and state license number	icensed hospital	dica	Children's hospital	eaching hospital	acc	Research facility	ER-24 hours	_		Facility
(and if a gi	oup return, the name and EIN of the subordinate hospital	Jse	me	drer	Ιή	g	är	4 다	the		reporting
organizatio	on that operates the hospital facility):	ice	en.	hik	eac	riti	Ses	H-2	ER-other	Other (describe)	group
1 MAR	Y WASHINGTON HOSPITAL, INC.	<del>                                     </del>	-	0	┢	0	-"-			5 11 (C 5 5 1 1 2 5 )	
	1 SAM PERRY BLVD										
	DERICKSBURG, VA 22401									471 BED ACUTE CARE	
										HOSPITAL LEVEL 2	
		$\exists_{\mathbf{x}}$	x					x		TRAUMA	
2 STA	FFORD HOSPITAL, LLC										
	HOSPITAL CENTER BLVD										
	FFORD, VA 22554	_									
	11000, 111 22331	-									
		<b>∀</b>	х					х		100 BED HOSPITAL	
		125					$\dashv$	-22		100 BIB HOBITINE	
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		$\dashv$									

# Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group: MARY WASHINGTON HOSPITAL, INC.

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):  $\underline{1}$ 

			Yes	No
Con	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		Х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	X	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
а	<b>v</b>			
b	77			
С	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
d	How data was obtained			
е	The significant health needs of the community			
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 19			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	Х	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	X	
b	was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	77	X
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
а				
b				
С				
d				
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs		х	
_	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Λ	
	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 19	40		Х
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10		Α
	If "Yes," (list url):	106	Х	
	olf "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
• • •	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
120	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
120	CHNA as required by section 501/r)/3/2	12a		х
h	of "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		<del></del>
	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720	120		
	for all of its hospital facilities? \$			

	_		
Financial	Assistance	Policy (	(FAP)

Nan	ne of ho	espital facility or letter of facility reporting group: MARY WASHINGTON HOSPITAL, INC.			
				Yes	No
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explair	ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
	If "Yes	," indicate the eligibility criteria explained in the FAP:			
а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of %			
		and FPG family income limit for eligibility for discounted care of %			
b	X	Income level other than FPG (describe in Section C)			
c	X	Asset level			
c	X	Medical indigency			
e	X	Insurance status			
f	X	Underinsurance status			
ç		Residency			
h		Other (describe in Section C)			
14	Explair	ned the basis for calculating amounts charged to patients?	14	Х	
15		ned the method for applying for financial assistance?	15	Х	
	If "Yes	" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explair	ed the method for applying for financial assistance (check all that apply):			
а		Described the information the hospital facility may require an individual to provide as part of his or her application			
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
		or her application			
c	X	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
C		Provided the contact information of nonprofit organizations or government agencies that may be sources			
		of assistance with FAP applications			
e		Other (describe in Section C)		37	
16		idely publicized within the community served by the hospital facility?	16	X	
		"indicate how the hospital facility publicized the policy (check all that apply):			
a		The FAP was widely available on a website (list url):  SEE PART V, PAGE 8			
b		The FAP application form was widely available on a website (list url): SEE PART V, PAGE 8			
C		A plain language summary of the FAP was widely available on a website (list url): SEE PART V, PAGE 8			
C	77	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	Λ	The FAP application form was available upon request and without charge (in public locations in the hospital			
		facility and by mail)			
٠	Ш	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
_	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
ç	21				
		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
		displays of other measures reasonably calculated to attract patients, attention			
h		Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
Ċ		spoken by Limited English Proficiency (LEP) populations			
_ j	X	Other (describe in Section C)			

Part V Facility Information (continued)

<b>△</b> 1		sistance Under the FAP (FAP-Eligible Individuals)
Cinardee to	a individuale Fildinia tor Aec	SISTANCA LINGAY THA FAR IFAR-FIIGINIA INGIVIGUAIS)

0110	ilges to individuals Liigible for Assistance Order the LAF (LAF-Liigible individuals)			
Nan	ne of hospital facility or letter of facility reporting group: <u>MARY_WASHINGTON_HOSPITAL</u> , <u>INC.</u>			
			Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care:			
а	12-month period			
b	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
C	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination			
	with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior			
	12-month period			
c	The hospital facility used a prospective Medicare or Medicaid method			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who had			
	insurance covering such care?	23		Х
	If "Yes," explain in Section C.			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			
	service provided to that individual?	24		Х
	If "Yes," explain in Section C.			

# Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group: STAFFORD HOSPITAL, LLC

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 2

Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the		
current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or		
the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a		
community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a X A definition of the community served by the hospital facility		
b X Demographics of the community		
c X Existing health care facilities and resources within the community that are available to respond to the health needs		
of the community		
d X How data was obtained		
e X The significant health needs of the community		
f X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority		
groups		
g X The process for identifying and prioritizing community health needs and services to meet the community health needs		
h X The process for consulting with persons representing the community's interests		
i The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA:  20 19		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad		
interests of the community served by the hospital facility, including those with special knowledge of or expertise in public		
health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the		
community, and identify the persons the hospital facility consulted	Х	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other		1
hospital facilities in Section C	Х	
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"		1
list the other organizations in Section C 6b		x
7 Did the hospital facility make its CHNA report widely available to the public?	Х	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a X Hospital facility's website (list url): HTTPS://WWW.MARYWASHINGTONHEALTHCARE.COM/		
b Other website (list url):		
c X Made a paper copy available for public inspection without charge at the hospital facility		
d X Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs		
identified through its most recently conducted CHNA? If "No," skip to line 11	Х	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 19		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?		х
a If "Yes," (list url):		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	Х	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most		
recently conducted CHNA and any such needs that are not being addressed together with the reasons why		
such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a		
CHNA as required by section 501(r)(3)?		X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?  12b		+
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720		
for all of its hospital facilities? \$		

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Part V	Facility Information (continued)	

Financial	Assistance	Policy (FAP)	

Name of hospital facility or letter of facility reporting group: STAFFORD HOSPITAL, LLC    Yes   No
Ves   No   No   No   No   No   No   No   N
Did the hospital facility have in place during the tax year a written financial assistance policy that:  13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?  If "Yes," indicate the eligibility criteria explained in the FAP:  a
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?  If "Yes," indicate the eligibility criteria explained in the FAP:  a
If "Yes," indicate the eligibility criteria explained in the FAP:  a
a X Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of
and FPG family income limit for eligibility for discounted care of 500 %  b X Income level other than FPG (describe in Section C) c X Asset level d X Medical indigency e X Insurance status f X Underinsurance status g Residency h Other (describe in Section C)  14 Explained the basis for calculating amounts charged to patients? 15 Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a X Described the information the hospital facility may require an individual to submit as part of his or her application b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?
b X Income level other than FPG (describe in Section C) c X Asset level d X Medical indigency e X Insurance status f Underinsurance status g Residency h Other (describe in Section C)  14 Explained the basis for calculating amounts charged to patients?  15 Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a X Described the information the hospital facility may require an individual to provide as part of his or her application b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?
c X Asset level d X Medical indigency e X Insurance status f X Underinsurance status g Residency h Other (describe in Section C)  14 Explained the basis for calculating amounts charged to patients? 15 Explained the method for applying for financial assistance? 16 If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a X Described the information the hospital facility may require an individual to provide as part of his or her application b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?
d X Medical indigency e X Insurance status f X Underinsurance status g Residency h Other (describe in Section C)  14 Explained the basis for calculating amounts charged to patients? 15 Explained the method for applying for financial assistance? 16 "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a X Described the information the hospital facility may require an individual to provide as part of his or her application b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?
e X Insurance status f X Underinsurance status g Residency h Other (describe in Section C)  14 Explained the basis for calculating amounts charged to patients?  15 Explained the method for applying for financial assistance?  16 If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a X Described the information the hospital facility may require an individual to provide as part of his or her application b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?
f X Underinsurance status g Residency h Other (describe in Section C)  14 Explained the basis for calculating amounts charged to patients?  15 Explained the method for applying for financial assistance?  16 If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):  a X Described the information the hospital facility may require an individual to provide as part of his or her application b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application  c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?
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h Other (describe in Section C)  14 Explained the basis for calculating amounts charged to patients?  15 Explained the method for applying for financial assistance?  16 "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)  17 explained the method for applying for financial assistance (check all that apply):  18 a X Described the information the hospital facility may require an individual to provide as part of his or her application  19 b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application  20 c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process  21 d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  21 e Described the supporting documentation of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  22 e Described the supporting documentation of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  22 e Described the supporting documentation of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  23 e Described the method for applying for financial assistance?  24
14 Explained the basis for calculating amounts charged to patients?  15 Explained the method for applying for financial assistance?  If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)  explained the method for applying for financial assistance (check all that apply):  a X Described the information the hospital facility may require an individual to provide as part of his or her application  b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application  c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process  d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):  a X Described the information the hospital facility may require an individual to provide as part of his or her application b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  15 X  16 X
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):  a X Described the information the hospital facility may require an individual to provide as part of his or her application b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?
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or her application  c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process  d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications  e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?
c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?  16 X
about the FAP and FAP application process  d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?  16 X
d Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?  16 X
of assistance with FAP applications  e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?  16 X
e Other (describe in Section C)  16 Was widely publicized within the community served by the hospital facility?  16 X
16 Was widely publicized within the community served by the hospital facility?
If "Voc " indicate how the hespital facility publicized the policy (check all that apply):
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):  a X The FAP was widely available on a website (list url): SEE PART V, PAGE 8
b X The FAP application form was widely available on a website (list url): SEE PART V, PAGE 8
c X A plain language summary of the FAP was widely available on a website (list url): SEE PART V, PAGE 8
d X The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
e X The FAP application form was available upon request and without charge (in public locations in the hospital
facility and by mail)
f A plain language summary of the FAP was available upon request and without charge (in public locations in
the hospital facility and by mail)
V
by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public
displays or other measures reasonably calculated to attract patients' attention
h Notified members of the community who are most likely to require financial assistance about availability of the FAP
i X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)
spoken by Limited English Proficiency (LEP) populations
j X Other (describe in Section C)

			0 4 2	U F	age <b>o</b>
	rt V	Facility Information (continued)			
		Collections			
Nan	ne of ho	ospital facility or letter of facility reporting group: STAFFORD HOSPITAL, LLC		Ver	<b>.</b>
				Yes	No
17		e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assista	ance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
		yment?	17	X	
18		all of the following actions against an individual that were permitted under the hospital facility's policies during the			
	tax yea	ar before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а		Reporting to credit agency(ies)			
b	╵╟	Selling an individual's debt to another party			
c		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
c	╵╙	Actions that require a legal or judicial process			
e	=	Other similar actions (describe in Section C)			
f	X	None of these actions or other similar actions were permitted			
19	Did the	e hospital facility or other authorized party perform any of the following actions during the tax year before making			
	reason	able efforts to determine the individual's eligibility under the facility's FAP?	19		Х
	If "Yes	," check all actions in which the hospital facility or a third party engaged:			
а		Reporting to credit agency(ies)			
b		Selling an individual's debt to another party			
c		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
		previous bill for care covered under the hospital facility's FAP			
c		Actions that require a legal or judicial process			
e		Other similar actions (describe in Section C)			
20	Indicat	te which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			
	not ch	ecked) in line 19 (check all that apply):			
а		Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the			
		FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b	X	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section	n C)		
c	X	Processed incomplete and complete FAP applications (if not, describe in Section C)			
c	X	Made presumptive eligibility determinations (if not, describe in Section C)			
e		Other (describe in Section C)			
f		None of these efforts were made			
Poli	cy Rela	ting to Emergency Medical Care			
21	Did the	e hospital facility have in place during the tax year a written policy relating to emergency medical care			
		quired the hospital facility to provide, without discrimination, care for emergency medical conditions to			
		uals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х	
		" indicate why:			
а		The hospital facility did not provide care for any emergency medical conditions			
b		The hospital facility's policy was not in writing			
c	一	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
c		Other (describe in Section C)			

Part V Facility Information (continued)

Charges to Individuals Eligible for Assistance	Under the FAP	(FAP-Eligible Individuals)
--	---------------	----------------------------

ne of hospital facility or letter of facility re

Nan	ne of hospital facility or letter of facility reporting group: STAFFORD HOSPITAL, LLC			
			Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care:			
а	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
C	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior			
	12-month period			
c	The hospital facility used a prospective Medicare or Medicaid method			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who had			
	insurance covering such care?	23		X
	If "Yes," explain in Section C.			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		Х
	If "Yes," explain in Section C.			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

## MARY WASHINGTON HOSPITAL, INC .:

PART V, SECTION B, LINE 5: MWHC'S COMMITMENT AND LEADERSHIP IN INVESTING

IN THE HEALTH OF THE COMMUNITIES IT SERVES ARE CENTERED AROUND AN OVERALL

COMMUNITY BENEFIT STRATEGY. A KEY VALUE OF MWHC IS TO DIRECTLY UTILIZE

COMMUNITY INPUT TO DRIVE INITIATIVES THAT WILL IMPROVE THE OVERALL HEALTH

OF THE COMMUNITY. MWHC WORKED WITH BE WELL RAPPAHANNOCK (BWR) TO CONDUCT A

COMMUNITY HEALTH NEEDS ASSESSMENT AND IMPLEMENTATION STRATEGY.

BWR IS A COLLABORATIVE COMPRISED OF AGENCIES REPRESENTATIVE OF THE

COMMUNITY, WITH A DEEP CONCERN FOR THE HEALTH AND WELL-BEING OF THE

RESIDENTS OF THE RAPPAHANNOCK REGION. THE PURPOSE OF THE COUNCIL IS TO

IDENTIFY AND PRIORITIZE COMMUNITY NEEDS, PROVIDE GUIDANCE AND OVERSIGHT

OVER PLANNED COMMUNITY IMPROVEMENTS, AND MONITOR PROGRESS ON PRIORITY

HEALTH AND SOCIAL CONCERNS IMPACTING THE RAPPAHANNOCK REGION.

#### BE WELL RAPPAHANNOCK REPRESENTATIVE ORGANIZATIONS

- -COMMUNITY COLLABORATIVE FOR YOUTH AND FAMILIES
- -DEPARTMENTS OF SOCIAL SERVICES
- -BUSINESS REPRESENTATIVE
- -LOCAL GOVERNMENT REPRESENTATIVE
- -HIGHER EDUCATION
- -MARY WASHINGTON HEALTHCARE
- -MARY WASHINGTON HOSPITAL FOUNDATION
- -MENTAL HEALTH AMERICA
- -PHYSICIAN REPRESENTATIVE
- -PUBLIC DEFENDERS

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- -RAPPAHANNOCK AREA COMMUNITY SERVICES BOARD
- -RAPPAHANNOCK AREA HEALTH DISTRICT
- -RAPPAHANNOCK UNITED WAY
- -SCHOOL ADMINISTRATOR
- -SCHOOL SYSTEMS (PUBLIC)

MARY WASHINGTON HOSPITAL, INC.:

PART V, SECTION B, LINE 6A: STAFFORD HOSPITAL AND SPOTSYLVANIA REGIONAL

MEDICAL CENTER

STAFFORD HOSPITAL, LLC:

PART V, SECTION B, LINE 6A: MARY WASHINGTON HOSPITAL AND SPOTSYLVANIA

REGIONAL MEDICAL CENTER

MARY WASHINGTON HOSPITAL, INC .:

PART V, SECTION B, LINE 7D: PRESENTED AT NUMEROUS COMMUNITY MEETINGS,

SUCH AS THE ROTARY MEETINGS, CHAMBER OF COMMERCE, AND THE MARY WASHINGTON

HEALTHCARE CITIZEN ADVISORY COMMITTEE MEETINGS.

STAFFORD HOSPITAL, LLC:

PART V, SECTION B, LINE 7D: PRESENTED AT NUMEROUS COMMUNITY MEETINGS,

SUCH AS THE ROTARY MEETINGS, CHAMBER OF COMMERCE, AND THE MARY WASHINGTON

HEALTHCARE CITIZEN ADVISORY COMMITTEE MEETINGS.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MARY WASHINGTON HOSPITAL, INC .:

PART V, SECTION B, LINE 11: SEE IMPLEMENTATION STRATEGY ATTACHED TO THE

RETURN

STAFFORD HOSPITAL, LLC:

PART V, SECTION B, LINE 11: SEE IMPLEMENTATION STRATEGY ATTACHED TO THE

RETURN.

MARY WASHINGTON HOSPITAL, INC.

PART V, LINE 16A, FAP WEBSITE:

HTTPS://WWW.MARYWASHINGTONHEALTHCARE.COM/ABOUT-US/REGULATORY-DOCUMENTS.ASPX

STAFFORD HOSPITAL, LLC

PART V, LINE 16A, FAP WEBSITE:

HTTPS://WWW.MARYWASHINGTONHEALTHCARE.COM/ABOUT-US/REGULATORY-DOCUMENTS.ASPX

MARY WASHINGTON HOSPITAL, INC.

PART V, LINE 16B, FAP APPLICATION WEBSITE:

HTTPS://WWW.MARYWASHINGTONHEALTHCARE.COM/ABOUT-US/REGULATORY-DOCUMENTS.ASPX

STAFFORD HOSPITAL, LLC

PART V, LINE 16B, FAP APPLICATION WEBSITE:

HTTPS://WWW.MARYWASHINGTONHEALTHCARE.COM/ABOUT-US/REGULATORY-DOCUMENTS.ASPX

MARY WASHINGTON HOSPITAL, INC.

PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:

232098 11-18-22

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HTTPS://WWW.MARYWASHINGTONHEALTHCARE.COM/ABOUT-US/REGULATORY-DOCUMENTS.ASPX STAFFORD HOSPITAL, LLC PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE: HTTPS://WWW.MARYWASHINGTONHEALTHCARE.COM/ABOUT-US/REGULATORY-DOCUMENTS.ASPX MARY WASHINGTON HOSPITAL, INC.: PART V, SECTION B, LINE 16J: THE FINANCIAL ASSISTANCE POLICY IS MADE AVAILABLE ON THE ORGANIZATION'S WEBSITE. SIGNS ARE POSTED IN ALL PATIENT REGISTRATION AREAS AND NOTES INCLUDED ON ALL PATIENT STATEMENTS INFORMING PATIENTS OF THE AVAILABILITY OF FINANCIAL ASSISTANCE AND WHO TO CONTACT BILLING OFFICE PERSONNEL EXPLAIN THE MATERIALS TO FOR MORE INFORMATION. ALL PATIENTS REQUESTING ADDITIONAL INFORMATION. STAFFORD HOSPITAL, LLC: PART V, SECTION B, LINE 16J: THE FINANCIAL ASSISTANCE POLICY IS MADE AVAILABLE ON THE ORGANIZATION'S WEBSITE. SIGNS ARE POSTED IN ALL PATIENT REGISTRATION AREAS AND NOTES INCLUDED ON ALL PATIENT STATEMENTS INFORMING PATIENTS OF THE AVAILABILITY OF FINANCIAL ASSISTANCE AND WHO TO CONTACT BILLING OFFICE PERSONNEL EXPLAIN THE MATERIALS TO FOR MORE INFORMATION. ALL PATIENTS REQUESTING ADDITIONAL INFORMATION.

Part V	Facility Information	(continued)
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Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
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(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?	6
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Name and address	Type of facility (describe)
1 MEDICAL IMAGING OF FREDERICKSBURG	Type of facility (decoring)
1201 SAM PERRY BLVD, SUITE 102 ASC BUI	-
FREDERICKSBURG, VA 22401-4490	IMAGING SERVICES
2 FREDERICKSBURG AMBULATORY SURGERY CENT	IMAGING SERVICES
1201 SAM PERRY BLVD, SUITE 101	-
FREDERICKSBURG, VA 22401-4490	AMBULATORY SURGERY CENTER
3 MARY WASHINGTON URGENT CARE	AMBULATORY SURGERY CENTER
	4
11131 JOURNAL PARKWAY, SUITE A	LIDGENIE GARE
KING GEORGE, VA 22485	URGENT CARE
4 REGIONAL CANCER CENTER AT MONTROSS	4
15394 KINGS HIGHWAY	
MONTROSS, VA 22520	RADIATION THERAPY
5 MARY WASHINGTON EYE CARE CENTER	
4710 SPOTSYLVANIA PARKWAY	
FREDERICKSBURG, VA 22407	EYE CARE CENTER
6 FREDERICKSBURG ENDOSCOPY CENTER, LLC	
2500 YORK ROAD, SUITE 300	
JAMISON, PA 18929	ENDOSCOPY CENTER
	7
	†
	†
	†
	1
	0.1.11.11/5

# Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8, and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (for example, open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

## PART I, LN 7 COL(F):

MWHC UTILIZED THE SERVICES OF SEARCHAMERICA TO IDENTIFY

PFAP ELIGIBLE PATIENTS WHOSE ACCOUNTS HAD FALLEN INTO BAD DEBT.

SEARCHAMERICA PROVIDED A LIST UTILIZING VARIOUS MARKET RESEARCH TO

APPROXIMATE THE FEDERAL POVERTY LEVEL OF EACH ACCOUNT HOLDER. WITH THIS

INFORMATION WE WERE ABLE TO DETERMINE ACCOUNTS THAT MAY HAVE BEEN ELIGIBLE

FOR FREE CARE OR DISCOUNTED CARE UNDER OUR FINANCIAL ASSISTANCE POLICY.

FORM 990, SCHEDULE H, PART I, LINE 7B.

THE COMMONWEALTH OF VIRGINIA ELECTED TO EXPAND MEDICAID COVERAGE IN

2018 WITH 2019 BEING THE FIRST FULL YEAR OF IMPACT. THIS PROGRAM IS

FUNDED THROUGH AN ASSESSMENT LEVIED ON ALL HOSPITALS IN THE

COMMONWEALTH BASED ON THEIR TOTAL PATIENT SERVICE REVENUE. ADDITIONAL

PROVIDER PAYMENTS ARE DISTRIBUTED BACK TO HOSPITALS WHICH PROVIDE

SERVICES TO MEDICAID PATIENTS BASED ON THEIR PERCENTAGE OF NET PATIENT

SERVICE REVENUE FROM THE MEDICAID PROGRAM.

232100 11-18-22

#### PART II, COMMUNITY BUILDING ACTIVITIES:

IN FURTHERANCE OF ITS MISSION TO IMPROVE THE HEALTH OF THE COMMUNITY IT

SERVES THE ORGANIZATION PROMOTES WORKFORCE DEVELOPMENT FOR THE RECRUITMENT

OF PHYSICIANS AND OTHER HEALTH PROFESSIONALS IN AREAS IDENTIFIED AS

SHORTAGE AREAS THROUGH ITS COMMUNITY NEEDS ASSESSMENTS AND MEDICAL STAFF

DEVELOPMENT PLANS. RECRUITMENT OF PHYSICIANS TO PRACTICE IN MWHC'S

SERVICE AREA IMPROVES ACCESS TO CARE RESULTING IN GREATER AVAILABILITY OF

PHYSICIAN SPECIALISTS, LESS TRAVEL TO OBTAIN CARE, AND SHORTER WAIT TIMES

FOR APPOINTMENTS. ADDITIONALLY MWHC, PROVIDES FACILITIES FREE OF CHARGE TO

RAPPAHANNOCK EMERGENCY MEDICAL SERVICES WHICH IS VALUED AT APPROXIMATELY

\$100,000.

#### PART III, LINE 4:

MWHC PROVIDES SERVICES TO UNINSURED PATIENTS AND OFFERS THOSE UNINSURED

PATIENTS A DISCOUNT FROM STANDARD CHARGES. PATIENTS WHO ARE COVERED BY

THIRD-PARTY PAYORS ARE RESPONSIBLE FOR RELATED DEDUCTIBLES AND

COINSURANCE. MWHC ESTIMATES THE TRANSACTION PRICE FOR PATIENTS WITH

DEDUCTIBLES AND COINSURANCE AND FROM THOSE WHO ARE UNINSURED BASED ON

HISTORICAL EXPERIENCE AND CURRENT MARKET CONDITIONS. SUBSEQUENT CHANGES

THAT ARE DETERMINED TO BE THE RESULT OF AN ADVERSE CHANGE IN THE PATIENT'S

ABILITY TO PAY ARE RECORDED AS BAD DEBT EXPENSE. BAD DEBT EXPENSE FOR THE

YEARS ENDED DECEMBER 31, 2022 AND 2021, WAS NOT CONSIDERED MATERIAL.

PATIENTS WHO MEET MWHC'S CRITERIA FOR CHARITY CARE ARE PROVIDED CARE
WITHOUT CHARGE OR AT AMOUNTS LESS THAN ESTABLISHED RATES. SUCH AMOUNTS
DETERMINED TO QUALIFY AS CHARITY CARE ARE NOT REPORTED AS REVENUE.

#### PART III, LINE 8:

AS A NOT-FOR-PROFIT HOSPITAL IT IS OUR MISSION TO IMPROVE THE HEALTH
STATUS OF ALL PEOPLE WITHIN OUR COMMUNITY AND TO PROVIDE HEALTHCARE TO ALL
PATIENTS REGARDLESS OF THEIR ABILITY TO PAY OR THEIR INSURANCE STATUS.

MWHC ACCEPTS MEDICARE AND MEDICAID AND IT IS A WELL ESTABLISHED FACT THAT

NOT-FOR-PROFIT FACILITIES DO NOT RECOUP THE COST OF CARING FOR THOSE

PATIENTS UTILIZING THESE PROGRAMS. UNDER IRS GUIDELINES MEDICARE AND

MEDICAID BENEFICIARIES ARE CONSIDERED TO BE MEMBERS OF A CHARITABLE CLASS,

THEREFORE BY ASSISTING THESE PATIENTS AND ACCEPTING THE SHORTFALLS IN

REPAYMENT, THE ORGANIZATION IS IN FACT RELIEVING GOVERNMENT BURDEN AND

PROVIDING A SIGNIFICANT COMMUNITY BENEFIT TO OUR SERVICE AREA.

PART III, LINE 9B:

PATIENTS MAY APPLY FOR FINANCIAL ASSISTANCE AT ANY POINT IN THE COLLECTION

CYCLE AND MODIFICATIONS OF ABILITY TO PAY MAY BE ADJUSTED SHOULD FINANCIAL

OR INSURANCE STATUS CHANGE SINCE THE FIRST DAY OF CARE. MWHC DOES NOT

ENGAGE IN EXTRAORDINARY COLLECTION ACTIONS BEFORE THEY HAVE MADE

REASONABLE EFFORTS TO DETERMINE WHETHER THE INDIVIDUAL IS ELIGIBLE FOR

ASSISTANCE UNDER THIS FINANCIAL ASSISTANCE POLICY. REASONABLE EFFORTS

CONSTITUTE NOTIFICATION BY MWHC OF ITS FINANCIAL ASSISTANCE POLICY BY

WRITTEN AND/OR ORAL COMMUNICATIONS TO ALL UNINSURED/UNDERINSURED PATIENTS

AS WELL AS CONSIDERATION OF ELIGIBILITY BASED UPON THE PRESUMPTIVE

ELIGIBILITY GUIDELINES DESCRIBED IN THE FINANCIAL ASSISTANCE POLICY.

PART VI, LINE 2:

MARY WASHINGTON HEALTHCARE AND ITS AFFILIATES (MARY WASHINGTON HOSPTIAL,

MARY WASHINGTON HOSPITAL FOUNDATION, STAFFORD HOSPITAL, LLC, STAFFORD

HOSPITAL FOUNDATION, MEDICORP PROPERTIES, INC., AND MARY WASHINGTON

HEALTHCARE CLINICAL SERVICES, INC.) HAS AS ITS MISSION TO IMPROVE THE

Part VI Supplemental Information (Continuation)

HEALTH OF MEMBERS OF THE COMMUNITIES IT SERVES: FREDERICKSBURG, VA AND THE SURROUNDING SIX (6) COUNTIES. THE ORGANIZATION ASSESSES THE HEALTH CARE NEEDS OF THESE COMMUNITIES IN NUMEROUS WAYS INCLUDING:

- 1.) WORKING COLLABORATIVELY WITH BE WELL RAPPAHANNOCK (BWR). BWR IS A COLLABORATIVE COMPRISED OF AGENCIES REPRESENTATIVE OF THE COMMUNITY, WITH A DEEP CONCERN FOR THE HEALTH AND WELL-BEING OF THE RESIDENTS OF THE RAPPAHANNOCK REGION. THE PURPOSE OF THE COUNCIL IS TO IDENTIFY AND PRIORITIZE COMMUNITY NEEDS, PROVIDE GUIDANCE, AND OVERSIGHT OVER PLANNED COMMUNITY IMPROVEMENTS, AND MONITOR PROGRESS ON PRIORITY HEALTH AND SOCIAL CONCERNS IMPACTING THE RAPPAHANNOCK REGION. BE WELL RAPPAHANNOCK REPRESENTATIVE ORGANIZATIONS INCLUDE COMMUNITY COLLABORATIVE FOR YOUTH AND FAMILIES, DEPARTMENTS OF SOCIAL SERVICES, AREA BUSINESSES, LOCAL GOVERNMENT, HIGHER EDUCATION, RAPPAHANNOCK AREA HEALTH DISTRICT, RAPPAHANNOCK UNITED WAY, RAPPAHANNOCK COMMUNITY SERVICE BOARD, COMMUNITY MENTAL HEALTH, AND AREA SCHOOL DISTRICTS.
- 2.) RESPONDING TO INFORMATION GATHERED FROM AREA COMMUNITY-BASED ORGANIZATIONS.

THE COMMUNITY HEALTH NEEDS ASSESSMENT PROVIDES A FOUNDATION FOR WORKING COLLABORATIVELY WITH KEY STAKEHOLDERS IN THE COMMUNITY TO IMPROVE HEALTH. SPECIAL ATTENTION HAS BEEN GIVEN TO IDENTIFY HEALTH DISPARITIES, NEEDS OF VULNERABLE POPULATIONS, AND UNMET HEALTH NEEDS OR GAPS IN SERVICES THROUGH COMMUNITY INPUT.

PART VI, LINE 3:

MARY WASHINGTON HEALTHCARE AFFILIATES PROVIDE INFORMATION TO PATIENTS ABOUT ITS FINANCIAL ASSISTANCE PROGRAMS THROUGH SIGNAGE AT INTAKE AREAS,  $\underline{\textbf{FLYERS}} \ \ \underline{\textbf{AT}} \ \ \underline{\textbf{ADMISSIONS}}, \ \ \underline{\textbf{NOTICES}} \ \ \underline{\textbf{ON}} \ \ \underline{\textbf{BILLS}} \ \ \underline{\textbf{AND}} \ \ \underline{\textbf{COLLECTION}} \ \ \underline{\textbf{STATEMENTS}}.$ 

FINANCIAL COUNSELORS ARE ALSO AVAILABLE TO ASSIST PATIENTS IN OBTAINING FINANCIAL ASSISTANCE.

#### PART VI, LINE 4:

MARY WASHINGTON HEALTHCARE PROVIDES EXCEPTIONAL MEDICAL SERVICES TO THE CITY OF FREDERICKSBURG AND THE SURROUNDING "COMMUNITY" THAT CONSIST OF THE PRIMARY SERVICE AREA COUNTIES OF STAFFORD, KING GEORGE, SPOTSYLVANIA, WESTMORELAND, ORANGE, PRINCE WILLIAM, AND SECONDARY SERVICE AREA COUNTIES OF MANASSAS, FAUQUIER, CULPEPER, LOUISA, ESSEX, AND RICHMOND. ESTABLISHED IN 1899, MARY WASHINGTON HOSPITAL (MWH), A 471 BED ACUTE CARE FACILITY, OFFERS COMPREHENSIVE HEALTHCARE AND MULTIPLE CENTERS OF EXCELLENCE INCLUDING CARDIOLOGY AND CARDIOVASCULAR SURGERY, PSYCHIATRY, AND WOMEN AND INFANT HEALTH. STAFFORD HOSPITAL, LLC, A 100 BED ACUTE CARE FACILITY, ALSO OFFERS COMPREHENSIVE HEALTHCARE SERVICES. BOTH MWH AND SH ARE ACCREDITED BY THE JOINT COMMISSION AND LICENSED BY THE COMMONWEALTH OF VIRGINIA DEPARTMENT OF HEALTH AND THE DEPARTMENT OF MENTAL HEALTH, MENTAL RETARDATION AND SUBSTANCE ABUSE SERVICES. MWH ALSO PROVIDES ADVANCE RADIATION THERAPY THROUGH THE CANCER CENTER OF VIRGINIA AND HOME HEALTH SERVICES THROUGH MARY WASHINGTON HOME HEALTH.

AS OF THE MOST RECENT CENSUS, THE PRIMARY SERVICE AREA IN WHICH BOTH
HOSPITALS SERVE IS MADE UP OF ABOUT 1,796 SQUARE MILES OF SUBURBAN AND
RURAL LAND. COMMUNITY RESIDENTS IN THE PRIMARY SERVICE AREA EARN A MEDIAN
INCOME PER HOUSEHOLD OF \$95,349/YEAR, WITH A COLLECTIVE AVERAGE OF 8.6% OF
THE ENTIRE PRIMARY SERVICE AREA LIVING BELOW THE FEDERAL POVERTY
GUIDELINES. THE PRIMARY SERVICE AREA HAS AN ESTIMATED POPULATION OF
477,221 INDIVIDUALS AND 165,393 HOUSEHOLDS.

#### PART VI, LINE 5:

MARY WASHINGTON HOSPITAL, INC. AND STAFFORD HOSPITAL, LLC EACH OPERATE AN

EMERGENCY ROOM THAT IS OPEN TO ALL PERSONS REGARDLESS OF ABILITY TO PAY;

HAVE OPEN MEDICAL STAFFS WITH PRIVILEGES TO ALL QUALIFIED PHYSICIANS WHO

APPLY, HAVE A GOVERNING BODY WITH A MAJORITY OF INDEPENDENT TRUSTEES, AND

PARTICIPATE IN MEDICAID, MEDICARE AND OTHER GOVERNMENT SPONSORED HEALTH

CARE PROGRAMS. MARY WASHINGTON HEALTHCARE CLINICAL SERVICES, INC. THROUGH

ITS SUBSIDIARIES, PROVIDES ANCILLARY HEALTH SERVICES INCLUDING PHYSICIAN

PRACTICES, OUTPATIENT AND AMBULATORY SURGERY, AND HOME HEALTH/HOSPICE

SERVICES.

THE ORGANIZATION UTILIZES SURPLUS FUNDS TO EXPAND SERVICES PROVIDED TO THE

COMMUNITY (IN RESPONSE TO THE COMMUNITY NEEDS ASSESSMENTS), UPGRADE

FACILITIES AND EQUIPMENT TO ENHANCE CLINICAL CARE AND PHYSICIAN

CONNECTIVITY TO PATIENT ELECTRONIC HEALTH RECORDS, AND HEALTH EDUCATION

PROGRAMS.

## PART VI, LINE 6:

MARY WASHINGTON HEALTHCARE AFFILIATES INCLUDE TWO (2) HOSPITALS, OTHER

CLINICAL SERVICES THAT INCLUDE AN AMBULATORY SURGERY CENTER, HOSPICE/HOME

HEALTH, INDEPENDENT DIAGNOSTIC TESTING FACILITIES, AND PHYSICIAN

PRACTICES; TWO (2) FOUNDATIONS AND A PROPERTY DIVISION. ALL ACTIVITIES OF

THIS GROUP ARE COORDINATED AND OVERSEEN BY THE PARENT'S (MARY WASHINGTON

HEALTHCARE) BOARD OF TRUSTEES. THE AFFILIATED GROUP'S ACTIVITIES ARE

CLOSELY PLANNED/INTEGRATED THROUGH INTERLOCKING BOARDS TO ENSURE THE MOST

EFFECTIVE DELIVERY OF CARE. EACH MEMBER OF THE AFFILIATED GROUP FOCUSES

EFFORTS IN ITS PARTICULAR AREA OF RESPONSIBILITY AND IS ACCOUNTABLE TO THE

Schedule H (Form 990)

## SCHEDULE I (Form 990)

**Grants and Other Assistance to Organizations, Governments, and Individuals in the United States** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Open to Public

Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

MARY WASHINGTON HEALTHCARE GROUP RETURN

Employer identification number 20-1106426

HART WAD	111101011 111	HILLICARD OR	OOI KHIOKK				20 1100420
Part I General Information on Grants	and Assistance						
1 Does the organization maintain records	to substantiate th	e amount of the grants	or assistance, the	grantees' eligibility	for the grants or assi	stance, and the selection	on
criteria used to award the grants or ass	sistance?						Yes X No
2 Describe in Part IV the organization's p							
Part II Grants and Other Assistance to	-				anization answered "\	es" on Form 990, Part	IV, line 21, for any
recipient that received more than	\$5,000. Part II car	be duplicated if additi	ional space is neede	ed.		_	
Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
LLOYD F MOSS FREE CLINIC							
1301 SAM PERRY BLVD, STE 100							
FREDERICKSBURG, VA 22401	54-1677934	501(C)(3)	600,000.	0.			GENERAL SUPPORT
MICAH ECUMENICAL MINISTRIES PO BOX 3277 FREDERICKSBURG, VA 22402	20-4044884	501(C)(3)	135,000.	0.			RESIDENTIAL RECOVERY
FREDERICKSBURG CHRISTIAN HEALTH CENTER - 1129 HEATHERSTONE DRIVE - FREDERICKSBURG, VA 22407	54-2061482	501(C)(3)	105,000.	0.			GENERAL SUPPORT
GUADALUPE FREE CLINIC OF COLONIAL BEACH - PO BOX 275 - COLONIAL BEACH, VA 22443	51-0635977	501(C)(3)	75,000.	0.			general support
CENTRAL VA HEALTH SERVICES PO BOX 220 NEW CANTON, VA 25892	54-0887287	501(C)(3)	64,000.	0.			ACCESS TO CARE PROGRAMS
GERMANNA COMMUNITY COLLEGE EDUCATIONAL FOUNDATION - PO BOX 1430 - LOCUST GROVE, VA 22508	54-1379348		50,000.	0.			NURSING PROGRAM EXPANSION
<ul><li>2 Enter total number of section 501(c)(3)</li><li>3 Enter total number of other organizatio</li></ul>	•	•					38.
- Lines total number of other organization		1 LUDIO					

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Continuation of Grants and Other	Assistance to Do	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa I	rt II.) T	T
(a) Name and address of organization or government	( <b>b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FREDERICKSBURG REGIONAL TRANSIT							SAFE RELIABLE
1400 JEFFERSON DAVIS HWY							TRANSPORTATION TO HEALTH
FREDERICKSBURG, VA 22401	54-6001293	115	40,000.	0.			RELATED SITES
VIRGINIA COMMUNITY FOOD							
CONNECTIONS - PO BOX 7664 -							FRESH FOOD ACCESS FOR
FREDERICKSBURG, VA 22404	81-1346510	501(C)(3)	35,000.	0.			COMMUNITY HEALTH
STAFFORD SCHOOLS HEAD START							CHILDREN'S INSURANCE
610 GAYLE ST				_			OUTREACH / NUTRITION
FREDERICKSBURG, VA 22405	54-6001628	115	35,000.	0.			CONSULTANT PROJECTS
FREDERICKSBURG AREA FOOD BANK							
3631 LEE HILL DR							ORDER AHEAD & DIABETES
FREDERICKSBURG, VA 22408	54-1255013	501(C)(3)	35,000.	0.			PREVENTION PROGRAMS
•			,				
RAPPAHANNOCK AREA AGENCY ON AGING,							
INC 460 LENDALL LANE -							
FREDERICKSBURG, VA 22405	54-1027651	501(C)(3)	32,000.	0.			GENERAL SUPPORT
FREDERICKSBURG COUNSELING SVCS							
305 HANSON AVE, SUITE 140	54-0844464	501(C)(3)	30,000.	,			GENERAL SUPPORT
FREDERICKSBURG, VA 22401	34-0844464	501(C)(3)	30,000.	0.			GENERAL SUPPORT
GEORGE WASHINGTON REGIONAL							
COMMISSION - 406 PRINCESS ANNE							COMMUNITY BASED
STREET - FREDERICKSBURG, VA 22401	54-0715969	115	26,000.	0.			ELIGIBILITY WORKER
GWYNETH'S GIFT FOUNDATION							
2217 PRINCESS ANNE ST, STE 101							LIFE SAVING CPR EDUCATION
FREDERICKSBURG, VA 22401	47-4428397	501(C)(3)	21,000.	0.			AND AED ACCESS
DOWNTOWN GREENS INC							
206 CHARLES STREET							
FREDERICKSBURG, VA 22401	54-1853889	501(C)(3)	20,000.	0.			HEALTHY EATING PROGRAM
	1 - 1 - 1 - 1 - 1 - 1 - 1			· ·	l	L	

20-1106426 MARY WASHINGTON HEALTHCARE GROUP RETURN Page 1 Part II | Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant if applicable valuation non-cash assistance or assistance organization or government cash grant noncash (book, FMV, assistance appraisal, other) ACTION IN COMMUNITY THROUGH SERVICE OF PRINCE WILLIAM INC -3900 ACTS LANE - DUMFRIES, VA 22026 54-0897679 501(C)(3) 20,000 0. GENERAL SUPPORT STAFFORD JUNCTION, INC 791 TRUSLOW ROAD FREDERICKSBURG, VA 22406 20-3036072 501(C)(3) 0. HEALTHY LIVING PAYS 18,000 STAFFORD COUNTY SOCIAL SERVICES STAFFORD'S HEALTH PO BOX 7 INSURANCE ENROLLMENT STAFFORD, VA 22554 54-6001626 115 15,000 0. PROGRAM (SHINE) HAZEL HILL HEALTHCARE PROJECT 225 BUTLER RD FREDERICKSBURG, VA 22401 27-1744104 501(C)(3) 15,000. 0 SENIOR HEALTHCARE ACCESS RX PARTNERSHIP 2924 EMERYWOOD PARKWAY, #300 INCREASED ACCESS TO RICHMOND, VA 23294 0. MEDICATIONS 57-1186937 501(C)(3) 15,000. DISABILITY RESOURCE CENTER 409 PROGRESS ST FREDERICKSBURG, VA 22401 0. 54-1687677 501(C)(3) 10,000 MOBILITIY PROGRAM FREDERICKSBURG EDUCATION FOUNDATION - 210 FERDINAND STREET - FREDERICKSBURG, VA 22401 85-3567369 501(C)(3) 9 878 0. EDUCATIONAL PROGRAMS

Schedule I (Form 990)

VISION PROGRAMS

GENERAL SUPPORT

FREDERICKSBURG HOST LIONS

FREDERICKSBURG, VA 22405

MENTAL HEALTH AMERICA OF FREDERICKSBURG - 2217 PRINCESS

ANNE ST.STE 104-1 -FREDERICKSBURG, VA 22401 54-1420410

54-0678704 501(C)(3)

501(C)(3)

609 FALMOUTH DR

7,500.

8,000.

0.

0.

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SERVANTS AT WORK, INC VIRGINIA							
3102 PLANK RD (PO BOX 41208							
F'BURG, VA 22404) -	02 2751001	E01/G)/2)	6 000				GENERAL GURRORE
FREDERICKSBURG, VA 22407	83-3751081	501(C)(3)	6,000.	0.			GENERAL SUPPORT
LUCHA MINISTRIES INC PO BOX 8239							
FREDERICKSBURG, VA 22404	20-2953751	501(C)(3)	5,900.	0.			GENERAL SUPPORT

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
NANCY HAZARD MEMORIAL NURSING	1	1,000.	0.		
SUE HALL NURSING SCHOLARSHIP	1	1,000.	0.		
WILLIS MEMORIAL SCHOLARSHIP	1	1,000.	0.		
WILLIS MEMORIAL SCHOLARSHIP	1	1,000.	0.		
WILLIAM F JACOBS SCHOLARSHIP	1	1,200.	0.		
Part IV Supplemental Information. Provide the inform	nation required in Part I, lin	e 2; Part III, column	(b); and any other ac	dditional information.	

Part III Continuation of Grants and Other Assistance to Domestic Individuals (Schedule I (Form 990), Part III.)							
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance		
MARY WASHINGTON HOSPITAL AUXILIARY SCHOLARSHIP	1.	1,000.	0.				
MARY WASHINGTON HOSPITAL AUXILIARY	1.	1,000.	0.				
THE FRED RANKIN III LEADERSHIP SCHOLARSHIP	1.	1,200.	0.				
SAL KIWALL MEMORIAL SCHOLARSHIP	1.	1,000.	0.				
		,					
SAL KIWALL MEMORIAL SCHOLARSHIP	1.	1,000.	0.				
WILLIAM F JACOBS SCHOLARSHIP	1.	1,200.	0.				
CORA GRAVES ALLISON NURSING SCHOLARSHIP	1.	1,000.	0.				
		·					
REBECCA BENNETT NURSING SCHOLARSHIP	1.	1,000.	0.				
CHARLES M. "PETE" HEARN FELLOWSHIP	1.	1,200.	0.				

Part III Continuation of Grants and Other Assistance to Domestic Individuals (Schedule I (Form 990), Part III.)									
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance				
SUE HALL NURSING SCHOLARSHIP	1.	1,000.	0.						
STAFFORD HOSPITAL AUXILIARY SCHOLARSHIP	1.	1,000.	0.						

## SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information.

MARY WASHINGTON HEALTHCARE GROUP RETURN

 $Employer\ identification\ number \\ 20-1106426$ 

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	X Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	
		_		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
-	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
·	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х	<del></del>
	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
Ŭ	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	The state of the day of the persons and provide the approache amounts for each term in that the			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
-	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
•	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
•	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the		_	
•	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
•	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MISC compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) MICHAEL P. MCDERMOTT, MD, MBA	(i)	0.	0.	0.	0.	0.	0.	0.
PRESIDENT AND CEO	(ii)	1,153,631.	614,240.	39,902.	9,150.	33,406.	1,850,329.	0.
(2) CHRISTOPHER NEWMAN, MD	(i)	0.	0.	0.	0.	0.	0.	0.
SVP, COO & CMO	(ii)	678,647.	273,290.	16,622.	9,150.	34,849.	1,012,558.	0.
(3) SANG HO NA, MD	(i)	829,034.	85,000.	12,195.	9,150.	16,212.	951,591.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) AGOSTINO VISIONI, MD	(i)	815,769.	82,500.	8,330.	7,881.	33,573.	948,053.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) J. T. SHERWOOD, MD	(i)	776,268.	60,000.	2,217.	8,542.	38,068.	885,095.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) SEAN T. BARDEN BSBA, MBA	(i)	0.	0.	0.	0.	0.	0.	0.
SR VP & CFO	(ii)	571,595.	236,670.	21,591.	9,150.	25,396.	864,402.	0.
(7) HONG NGUYEN	(i)	254,237.	532,154.	1,980.	7,650.	2,086.	798,107.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) TRAVIS TURNER, BS, MBA	(i)	0.	0.	0.	0.	0.	0.	0.
SVP & CPHO	(ii)	477,279.	162,540.	15,623.	7,821.	32,502.	695,765.	0.
(9) ELIESE K. BERNARD	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	479,247.	146,020.	15,703.	7,705.	31,004.	679,679.	0.
(10) THERESA CONOLOGUE	(i)	534,402.	84,913.	740.	4,777.	20,341.	645,173.	0.
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) STEPHEN MANDELL, MD	(i)	392,989.	110,460.	63,183.	7,558.	28,299.	602,489.	0.
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) ERIC FLETCHER, MBA, APR	(i)	0.	0.	0.	0.	0.	0.	0.
SVP & CSO	(ii)	380,896.	133,110.	15,312.	9,150.	32,992.	571,460.	0.
(13) GEOFFREY LAWSON	(i)	0.	0.	0.	0.	0.	0.	0.
SVP & CIO	(ii)	394,999.	132,200.	17,818.	8,849.	16,043.	569,909.	0.
(14) KATHRYN WALL, BA, MA	(i)	0.	0.	0.	0.	0.	0.	0.
SVP & CHRO	(ii)	372,790.	125,160.	19,640.	9,150.	14,132.	540,872.	0.
(15) DAVID YI, MD	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	406,381.	109,760.	8,874.	9,150.	1,953.	536,118.	0.
(16) EILEEN DOHMANN, RN, BSN, MBA, N	(i)	0.	0.	0.	0.	0.	0.	0.
SVP & CNO	(ii)	374,110.	127,830.	19,536.	9,036.	4,948.	535,460.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(17) BRADFORD KING, MD	(i)	424,442.	37,826.	29,801.	9,150.	1,933.	503,152.	0.
PHYSICIAN/TRUSTEE (THRU 2/2022)	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) DANIEL WOODFORD	(i)	338,178.	110,013.	9,265.	9,150.	30,408.	497,014.	0.
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) RICHARD LEWIS, MD	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	309,351.	87,190.	38,407.	9,150.	25,081.	469,179.	0.
(20) SAUSHEEN TAYLOR, MD	(i)	380,881.	34,340.	281.	5,724.	34,056.	455,282.	0.
PHYSICIAN/TRUSTEE	(ii)	0.	0.	0.	0.	0.	0.	0.
(21) STEPHANIE GOLDBERG	(i)	399,440.	32,000.	10,184.	9,150.	1,934.	452,708.	0.
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(22) CATHLEEN YABLONSKI, BS, MS	(i)	319,869.	76,050.	14,158.	8,130.	27,039.	445,246.	0.
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(23) SCOTT SELL	(i)	322,144.	90,720.	10,596.	9,150.	10,980.	443,590.	0.
VICE PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(24) XAVIER RICHARDSON BA, MBA	(i)	0.	0.	0.	0.	0.	0.	0.
SVP & CDO	(ii)	303,358.	96,500.	22,143.	9,150.	11,708.	442,859.	0.
(25) MARIE FREDRICK, R.T. (R), CRA,	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT (THRU 6/22)	(ii)	62,241.	74,150.	262,405.	3,911.	10,773.	413,480.	0.
(26) SANDRA BROWN, CPA	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	277,902.	76,500.	10,192.	8,758.	23,904.	397,256.	0.
(27) ALAN EDWARDS	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	247,628.	67,980.	37,196.	7,029.	32,142.	391,975.	0.
(28) CODY BLANKENSHIP	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	264,837.	74,660.	10,147.	6,650.	30,445.	386,739.	0.
(29) LAUREN BLALOCK	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	266,086.	68,610.	8,440.	8,378.	26,573.	378,087.	0.
(30) SARAH OGLE	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	268,056.	72,130.	8,030.	8,283.	2,338.	358,837.	0.
(31) TINA ERVIN	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	235,764.	65,230.	8,741.	7,443.	24,127.	341,305.	0.
(32) SUMMER HUGHES	(i)	0.	0.	0.	0.	0.	0.	0.
VICE PRESIDENT	(ii)	227,604.	63,250.	8,060.	5,335.	28,607.	332,856.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	V-2 and/or 1099-MISO compensation	C and/or 1099-NEC	other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(33) TOM JANUS	(i)	216,534.	84,000.	11,656.	4,967.	15,489.	332,646.	0.
VICE PRESIDENT (THRU 9/22)	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

PART I, LINE 1A - TRUSTEES WHO ARE UNCOMPENSATED VOLUNTEERS TRAVELING FOR

BUSINESS RELATED REASONS ON BEHALF OF THE ORGANIZATION ARE REIMBURSED FOR

THE COST OF SPOUSAL TRAVEL. REIMBURSEMENTS PAID FOR SPOUSAL TRAVEL ARE

REIMBURSED AND REPORTED AS INCOME ON A FORM 1099 IN THE YEAR PAID.

EXECUTIVES WHO ARE TRAVELING FOR BUSINESS RELATED REASONS ON BEHALF OF THE

ORGANIZATION ARE REIMBURSED FOR THE COST OF SPOUSAL MEALS PROVIDED AND THE

AMOUNT IS REPORTED AS INCOME ON THE EXECUTIVE'S W-2.

PART I, LINE 4B:

STEPHEN MANDELL RECEIVED A 457(F) DISTRIBUTION OF \$44,124.

RICHARD LEWIS RECEIVED A 457(F) DISTRIBUTION OF \$19,136.

MARIE FREDRICK RECEIVED A 457(F) DISTRIBUTION OF \$41,265.

ALAN EDWARDS RECEIVED A 457(F) DISTRIBUTION OF \$22,583.

PART I, LINE 7:

PART I, LINE 7 - ALL EXECUTIVES HAVE AS A PART OF THEIR COMPENSATION A

VARIABLE COMPONENT SUCH THAT THEY ARE ELIGIBLE TO RECEIVE A PERCENTAGE OF

THEIR BASE PAY AS AN INCENTIVE FOR THE ACHIEVEMENT OF INDIVIDUAL AND

Schedule J (Form 990) 2022

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
CORPORATE GOALS AND OBJECTIVES.
SCHEDULE J
INDEPENDENT BOARD TRUSTEES RECEIVE NO COMPENSATION.

#### SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Information on Tax-Exempt Bonds**

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

2022 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

## MARY WASHINGTON HEALTHCARE GROUP RETURN

Employer identification number 20-1106426

Part I Bond Issues													
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	ue price	price (f) Description of purpose		of purpose (g) Defe		ed <b>(h)</b> On behalf of issuer		(i) Po	
								Yes	No	Yes	No	Yes	No
ECONOMIC DEVELOPMENT					I	REFUNDIN		6					
A AUTHORITY	52-1303430	355849AS9	05/10/07	8686		MWH BOND			X		X		<u>X</u>
ECONOMIC DEVELOPMENT					I	REFUNDIN	G OF 200	2					
B AUTHORITY	52-1303430	355849BC3	05/28/14	5925	4492.E				X		X		<u>X</u>
ECONOMIC DEVELOPMENT						REFUNDING	G OF 200	6					
c AUTHORITY	54-1244413	852431BM6	05/02/16	12848	6132.E				Х		X		<u>X</u>
ECONOMIC DEVELOPMENT					I	REFUNDIN	G OF 201	3					
D AUTHORITY	52-1303430	NONE	11/22/16	3040	5000.E	BONDS			Х		Х		X
Part II Proceeds													
			A			В	С				D		
1 Amount of bonds retired			74,26	0,000.			3,310	,000	•	6	, 285	5,00	<u> </u>
2 Amount of bonds legally defeased													
3 Total proceeds of issue			<u></u> 86,86	8,312.	59,2	254,492.	128,486	<u>,132</u>	•	30	<u>,405</u>	5,00	<u>)0.</u>
4 Gross proceeds in reserve funds													
5 Capitalized interest from proceeds													
6 Proceeds in refunding escrows													
7 Issuance costs from proceeds			58	583,010. 630,794			2,100,667.		•				
8 Credit enhancement from proceeds													
9 Working capital expenditures from proceeds													
10 Capital expenditures from proceeds													
11 Other spent proceeds			86,28	5,302.	58,6	523,698.	126,385	,465	•	30	<u>,405</u>	5,00	<u> </u>
12 Other unspent proceeds													
13 Year of substantial completion			2	007		2014	20	16			2(	16	
			Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a refunding	issue of tax-exempt b	onds (or,											
if issued prior to 2018, a current refunding iss	sue)?		X		X		X			Х			
15 Were the bonds issued as part of a refunding	issue of taxable bond	ls (or, if											
issued prior to 2018, an advance refunding is	ssue)?			X		X		X					X
16 Has the final allocation of proceeds been made	de?		X		X		X			X			
17 Does the organization maintain adequate boo	oks and records to sup	port the											
final allocation of proceeds?			Х		X		Х			Х			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2022

Par	t III Private Business Use								
			A		3	(	2		<u> </u>
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		X		X		X		X
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?		X		X		X	X	
За	Are there any management or service contracts that may result in private								
	business use of bond-financed property?	X		X		X		X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		X		X		X		X
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
_7	Does the bond issue meet the private security or payment test?		X		X		X		X
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	
Par	t IV Arbitrage								
			A		3	(	2		)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
_2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		X		X		X		X
	Exception to rebate?	X		X		X		X	
	No rebate due?		X		X		Х		Х
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed								
3	Is the bond issue a variable rate issue?		X		X		Х	Х	

Part IV Arbitrage (continued)									
		Α		3			D		
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No	
hedge with respect to the bond issue?		X		X		Х		X	
<b>b</b> Name of provider									
c Term of hedge									
d Was the hedge superintegrated?									
e Was the hedge terminated?									
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X	
<b>b</b> Name of provider									
c Term of GIC									
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X	X		
7 Has the organization established written procedures to monitor the									
requirements of section 148?	X		X		X		X		
Part V Procedures To Undertake Corrective Action			_		_				
		Ą	E	3		2	D	)	
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No	
of federal tax requirements are timely identified and corrected through the									
voluntary closing agreement program if self-remediation isn't available under								1	
applicable regulations?	X		X		X		X		
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	e K. See instri	uctions.						

## SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

MARY WASHINGTON HEALTHCARE GROUP RETURN

Employer identification number 20-1106426

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SUBSIDIARIES WE PROVIDE INPATIENT AND OUTPATIENT HOSPITAL SERVICES AND

OTHER MEDICAL SERVICES.

FORM 990, PART VI, SECTION B, LINE 11B:

MANAGEMENT COMPLETES A DRAFT OF THE INTERNAL REVENUE SERVICE (IRS) FORM 990 INFORMATION RETURN FOR MARY WASHINGTON HEALTHCARE AND ITS SUBSIDIARIES. THIS DRAFT IS SUBMITTED TO THE FINANCE COMMITTEE OF THE ORGANIZATION'S BOARD OF TRUSTEES. THE FORM 990 AND UNDERLYING INFORMATION ARE PRESENTED IF THE CONTENTS OF THE 990 RETURN ARE TO AND REVIEWED BY THIS COMMITTEE. DEEMED ACCURATE AND ACCEPTABLE BY THE COMMITTEE, THIS BODY RECOMMENDS ACCEPTANCE OF THE RETURN BY THE FULL BOARD OF TRUSTEES. THE FORM 990 RETURN IS SUBSEQUENTLY PRESENTED TO AND REVIEWED BY THE ORGANIZATION'S BOARD OF TRUSTEES. IF DEEMED ACCURATE AND ACCEPTABLE THE BOARD ACCEPTS THE AS PART OF THIS PROCESS, THE DRAFT RETURN RETURN THROUGH A FORMAL MOTION. IS POSTED ON THE BOARD'S WEBSITE WHERE IT REMAINS AVAILABLE FOR REVIEW EVEN THE FORM 990 RETURN IS ALSO AFTER FORMAL ACCEPTANCE BY THE BOARD. AVAILABLE TO MEMBERS OF THE BOARD OF TRUSTEES AS WELL AS THE GENERAL PUBLIC ON MARY WASHINGTON HEALTHCARE'S WEBSITE (WWW.MARYWASHINGTONHEALTHCARE.COM)

FORM 990, PART VI, SECTION B, LINE 12C:

EVERY TRUSTEE AND EXECUTIVE IS REQUIRED TO DISCLOSE ANY AND ALL CONFLICTS.

THE DISCLOSURES ARE MADE ANNUALLY AND SUBMITTED TO THE MARY WASHINGTON

HEALTHCARE CHIEF COMPLIANCE OFFICER (CCO). THE CCO PRESENTS ALL CONFLICTS

TO THE ENTERPRISE RISK MANAGEMENT COMMITTEE OF THE BOARD OF TRUSTEES. THE

CHAIRMAN OF THE ENTERPRISE RISK MANAGEMENT COMMITTEE REPORTS ALL CONFLICTS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

232211 10-28-22

Schedule O (Form 990) 2022 Page 2

Name of the organization MARY WASHINGTON HEALTHCARE GROUP RETURN Employer identification number 20-1106426

TO THE FULL BOARD.

CONFLICTS ARE CONTINUALLY AND ACTIVELY MANAGED. AT EACH MEETING, THE CHAIR

ASKS IF ANYONE AT THE MEETING HAS A CONFLICT TO DISCLOSE. INDIVIDUALS WITH

CONFLICTS DISCLOSE THEIR CONFLICTS AND THE RELATED TOPIC. THE INDIVIDUAL

THEN RECUSES HIM/HERSELF FROM ANY DECISION RELATED TO THAT TOPIC. THE

CONFLICT OF INTERESTS POLICY IS REVIEWED ANNUALLY BY THE BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION B, LINE 15:

MARY WASHINGTON HEALTHCARE UTILIZES AN EXECUTIVE COMPENSATION COMMITTEE

WITH THE PURPOSE AND AUTHORITY TO ESTABLISH PROCESSES TO ENSURE FAIR AND

COMMERCIALLY REASONABLE COMPENSATION FOR THE CEO AND EXECUTIVE LEADERSHIP.

IN ORDER TO ENSURE COMPENSATION PAID IS SET AT FAIR MARKET VALUE, THE

EXECUTIVE COMPENSATION COMMITTEE UTILIZES COMPENSATION SURVEY DATA, FORM

990 INFORMATION FROM COMPARABLE HEALTH SYSTEMS, AND THE SERVICES OF AN

INDEPENDENT COMPENSATION CONSULTANT. SUCH INDEPENDENT THIRD PARTY DATA

POINTS PROVIDE ASSURANCE THAT EXECUTIVE COMPENSATION IS COMMERCIALLY

REASONABLE AND AT A FAIR MARKET VALUE.

FORM 990, PART VI, SECTION C, LINE 19:

THE AUDITED FINANCIALS STATEMENTS ARE POSTED ON THE MARY WASHINGTON HEALTHCARE WEBSITE FOR PUBLIC VIEW.

FORM 990, PART IX, LINE 11G, OTHER FEES:

CONTRACT PERSONNEL:

PROGRAM SERVICE EXPENSES 42,147,447.

MANAGEMENT AND GENERAL EXPENSES 2,128,435.

FUNDRAISING EXPENSES 66,514.

Schedule O (Form 990) 2022	Page 2
Name of the organization  MARY WASHINGTON HEALTHCARE GROUP RETURN	Employer identification number 20-1106426
TOTAL EXPENSES	44,342,396.
CONSULTING SERVICES:	
PROGRAM SERVICE EXPENSES	55,190,544.
MANAGEMENT AND GENERAL EXPENSES	2,787,108.
FUNDRAISING EXPENSES	87,097.
TOTAL EXPENSES	58,064,749.
BILLING AND COLLECTION SERVICES:	
PROGRAM SERVICE EXPENSES	171,061.
MANAGEMENT AND GENERAL EXPENSES	8,639.
FUNDRAISING EXPENSES	270.
TOTAL EXPENSES	179,970.
ASP SERVICES:	
PROGRAM SERVICE EXPENSES	9,493.
MANAGEMENT AND GENERAL EXPENSES	479.
FUNDRAISING EXPENSES	15.
TOTAL EXPENSES	9,987.
MAINTENANCE SERVICES:	
PROGRAM SERVICE EXPENSES	7,614,039.
MANAGEMENT AND GENERAL EXPENSES	384,507.
FUNDRAISING EXPENSES	12,016.
TOTAL EXPENSES	8,010,562.
STORAGE SERVICES:	
PROGRAM SERVICE EXPENSES 232212 10-28-22	83,366. Schedule O (Form 990) 2022

Schedule O (Form 990) 2022	Page
Name of the organization  MARY WASHINGTON HEALTHCARE GROUP RETURN	Employer identification numbe 20-1106426
MANAGEMENT AND GENERAL EXPENSES	4,210.
FUNDRAISING EXPENSES	132.
TOTAL EXPENSES	87,708.
WASTE DISPOSAL:	
PROGRAM SERVICE EXPENSES	1,245,505.
MANAGEMENT AND GENERAL EXPENSES	62,898.
FUNDRAISING EXPENSES	1,966.
TOTAL EXPENSES	1,310,369.
MANAGEMENT CONTRACTS:	
PROGRAM SERVICE EXPENSES	32,806,726.
MANAGEMENT AND GENERAL EXPENSES	1,656,731.
FUNDRAISING EXPENSES	51,773.
TOTAL EXPENSES	34,515,230.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	146,520,971.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
UNCOLLECTED PLEDGES	-242,871.
ELIMINATION OF EQUITY FOR CONSOLIDATED ENTITIES	11,001,208.
RELIEF FROM AFFILIATE LOANS	-19,682,992.
TOTAL TO FORM 990, PART XI, LINE 9	-8,924,655.
FORM 990, PART XII, LINE 2C	
THE COMPANIES IN THE GROUP RETURN ARE INCLUDED IN THE CON	SOLIDATED
AUDITED FINANCIAL STATEMENTS OF MWHC. RESPONSIBILITY FOR	OVERSIGHT OF
THE AUDIT AND SELECTION OF AUDITORS RESTS WITH THE FINANC	E COMMITTEE OF
THE BOARD OF TRUSTEES.	
232212 10-28-22	Schedule O (Form 990)

Schedule O (Form 990) 2022				Page 2
Name of the organization MARY WASHING	GTON HEALTHCAR	RE GROUP RETUR	RN	Employer identification number 20-1106426
FORM 990, PART V, Q2A				
NO ENTITY WITHIN THE GROUE	FILES W-2S W	TITH THE IRS.	ALL P	AYROLL IS
PAID THROUGH AN AGENCY AGE	EEMENT WITH M	ARY WASHINGTO	N HEAL	THCARE.
FORM 990, SCHEDULE R				
ABBREVIATIONS:				
MWHC - MARY WASHINGTON HEA	LTHCARE			
MPI - MEDICORP PROPERTIES,	INC.			
MWHC CLINICAL - MARY WASHI	NGTON HEALTHC	ARE CLINICAL	SERVIC	ES, INC.
MWHC SERVICES, INC MARY	WASHINGTON H	EALTHCARE SER	VICES,	INC.
MEDIDOCTORS H.C MEDIDOC	TORS HOLDING	COMPANY		
FORM 990, PART V, Q3A AND	Q3B			
MARY WASHINGTON HOSPITAL A	AND MARY WASHI	NTON HOSPITAL	FOUND	ATON FILE
SEPARATE 990T'S RELATED TO				

#### SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

2022

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

## MARY WASHINGTON HEALTHCARE GROUP RETURN

Employer identification number 20-1106426

Part I	Identification of Disregarded Entities.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 33.

(a)  Name, address, and EIN (if applicable)  of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
MEDIDOCTORS, LLC - 54-1990805					MARY WASHINGTON
2300 FALL HILL AVE, STE 418	†				HEALTHCARE CLINICAL
FREDERICKSBURG, VA 22401	MEDICAL	VIRGINIA	7,924.	-4,990.	SERVICES, INC.
MARY WASHINGTON MEDICAL GROUP - HOSPITALIST					MARY WASHINGTON
SERVICES, LLC - 57-1172752, 2300 FALL HILL					HEALTHCARE CLINICAL
AVE, STE 418, FREDERICKSBURG, VA 22401	MEDICAL	VIRGINIA	27,413,806.	655,896.	SERVICES, INC.
MARY WASHINGTON EYE CARE LLC - 27-1248032					
2300 FALL HILL AVE, STE 418					
FREDERICKSBURG, VA 22401	MEDICAL	VIRGINIA	2,218,656.	869,390.	
MWHC URGENT CARE, LLC - 83-4378864					
2300 FALL HILL AVE, STE 418					
FREDERICKSBURG, VA 22401	MEDICAL	VIRGINIA	8,950,383.	1,145,075.	

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	<b>(f)</b> Direct controlling entity		<b>g)</b> 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
STAFFORD HOSPITAL AUXILIARY - 26-2704632							
2300 FALL HILL AVE, SUITE 418				LINE 12D,			
FREDERICKSBURG, VA 22401	MEDICAL SERVICES	VIRGINIA	501(C)(3)	III-O			X
MARY WASHINGTON HOSPITAL AUXILIARY -							
75-2985923, 2300 FALL HILL AVE, SUITE 418,				LINE 12D,			
FREDERICKSBURG, VA 22401	MEDICAL SERVICES	VIRGINIA	501(C)(3)	III-O			X
MARY WASHINGTON HEALTHCARE - 54-1240646							
2300 FALL HILL AVE, SUITE 418				LINE 12C,			
FREDERICKSBURG, VA 22401	SUPPORT SERVICES	VIRGINIA	501(C)(3)	III-FI			X
	]						1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2022

Page 2

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h	1)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Dispropo allocat		amount in box 20 of Schedule	managing partner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	
FREDERICKSBURG AMBULATORY											
SURGERY CENTER - 56-2322548,											
2300 FALL HILL AVE, STE 418,			MWHC CLINICAL								
FREDERICKSBURG, VA 22401	SURGERY CTR	VA	SERVICES INC.	RELATED	1,658,408.	15,461.		X	N/A	x	59.38%
MEDICAL IMAGING OF											
FREDERICKSBURG - 54-1364028,	1										
2300 FALL HILL AVE, STE 418,	1		MWHC CLINICAL								
FREDERICKSBURG, VA 22401	IMAGING	VA	SERVICES INC.	RELATED	8,034,290.	4,215,828.		X	N/A	x	51.00%
COWAN INVESTMENT PARTNERS,											
LLC - 65-1294835, 2300 FALL	]		MEDICORP								
HILL AVE, STE 418,	]		PROPERTIES,								
FREDERICKSBURG, VA 22401	REAL ESTATE	VA	INC.	RELATED	11,486.	34,148.		X	N/A	x	12.50%
SPOTSYLVANIA PARKWAY MEDICAL											
PLAZA, LLC - 26-2656396, 2300	1		MEDICORP								
FALL HILL AVE, STE 418,	]		PROPERTIES,								
FREDERICKSBURG, VA 22401	REAL ESTATE	VA	INC.	RELATED	197,340.	-701,312.		X	N/A	X	42.78%

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	512(t contr ent	tion b)(13) rolled iity?
EDEDDE GRADING DECERGIONAL DEGR. EVALUAGE		country)						Yes	No
FREDERICKSBURG PROFESSIONAL RISK EXCHANGE -	4								İ
33-1095956, 2300 FALL HILL AVE, SUITE 418,									İ
FREDERICKSBURG, VA 22401	CAPTIVE INSURANCE	VT	MWHC	C CORP	2,148,217.	13,450,326.	100%		X
MARY WASHINGTON HEALTHCARE SERVICES, INC									
54-1244509, 2300 FALL HILL AVE, SUITE 418,									
FREDERICKSBURG, VA 22401	RETAIL MEDICAL	VA	MWHC	C CORP	-45,653.	778,260.	100%		X
MARY WASHINGTON HEALTH PLAN - 82-3693765									
2300 FALL HILL AVE, SUITE 418									
FREDERICKSBURG, VA 22401	HEALTH MAINTENANCE	VA	MWHC	C CORP	-8,343,074.	18,919,654.	100%		X
PINNACLE HEALTH CORPORATION - 31-1636492									
2300 FALL HILL AVE, SUITE 418									
FREDERICKSBURG, VA 22401	HEALTH MANAGEMENT	VA	MWHA	C CORP	1,445.	293,221.	100%		X

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

(a)	(b)	(c)	(d)	(e)	(f)	(g)	· (	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal	Direct controlling	Predominant income	Share of total	Share of		portion-		General o	Percentage
of related organization		domicile (state or	entity	(related, unrelated,	income	end-of-year		cations?	Code V-UBI amount in box 20 of Schedule	managing partner?	ownership
		foreign country)		(related, unrelated, excluded from tax under sections 512-514)		assets	Yes	No	K-1 (Form 1065)		
COMMONWEALTH IMAGING, LLC -											
05-0622704, 2300 FALL HILL	1										
AVE, STE 418, FREDERICKSBURG,	1		MWHC SERVICES,								
VA 22401	IMAGING	VA	INC.	RELATED	62,566.	84,543.		x	N/A	x	33.33%
MWHC ENDOSCOPY HOLDINGS, LLC											
- 83-4407938, 2300 FALL HILL	]										
AVE, STE 418, FREDERICKSBURG,	]		MWHC CLINICAL								
VA 22401	ENDOSCOPY	VA	SERVICES INC.	RELATED	1,344,741.	174,181.		X	N/A	X	60.00%
FREDERICKSBURG ENDOSCOPY											
CENTER, LLC - 83-4398314,	]										
2300 FALL HILL AVE, STE 418,	]		MWHC ENDOSCOPY								
FREDERICKSBURG, VA 22401	ENDOSCOPY	VA	HOLDINGS, LLC	RELATED	2,263,999.	291,694.		X	N/A	x	51.00%
	]										
	]										
	]										
	]										
	]										
	]										

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Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b		X		
С	Gift, grant, or capital contribution from related organization(s)				1c	Х			
d	Loans or loan guarantees to or for related organization(s)				1d		X		
е	Loans or loan guarantees by related organization(s)				1e		X		
f	Dividends from related organization(s)				1f		X		
	Sale of assets to related organization(s)				1g		X		
h	Purchase of assets from related organization(s)				1h		X		
i	Exchange of assets with related organization(s)				1i		X		
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	X			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Х			
- 1	I Performance of services or membership or fundraising solicitations for related organization(s)								
	Performance of services or membership or fundraising solicitations by related organ				1m	X			
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
o Sharing of paid employees with related organization(s)									
p Reimbursement paid to related organization(s) for expenses							<u>X</u>		
q Reimbursement paid by related organization(s) for expenses							X		
r	Other transfer of cash or property to related organization(s)				1r		_X_		
s	Other transfer of cash or property from related organization(s)				1s		X		
2	If the answer to any of the above is "Yes," see the instructions for information on whether the answer to any of the above is "Yes," see the instructions for information on whether the answer to any of the above is "Yes," see the instructions for information on whether the answer to any of the above is "Yes," see the instructions for information on whether the answer to any of the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," see the instructions for information on whether the above is "Yes," and "Y	ho must complete th	nis line, including covered r	elationships and transaction thresholds.					
	<b>(a)</b> Name of related organization	(b) Transaction	(c) Amount involved	(d)  Method of determining amount ir	volved				
	Name of Federal Organization	type (a-s)	Amount involved	Wethou of determining amount in	voivca				
(1)	l de la companya de la companya de la companya de la companya de la companya de la companya de la companya de								
<u>, </u>									
(2)	l de la companya de la companya de la companya de la companya de la companya de la companya de la companya de								
<u>\-/</u>									
(3)	l de la companya de la companya de la companya de la companya de la companya de la companya de la companya de								
(-,									
(4)	l de la companya de la companya de la companya de la companya de la companya de la companya de la companya de								
/									
(5)	· · · · · · · · · · · · · · · · · · ·								
(6)	l de la companya de la companya de la companya de la companya de la companya de la companya de la companya de								
`	3 09-14-22			Schedule	R (For	n 990)	2022		
		0.0			•	•			

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.?  Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocation Yes N	General of managing partner?  Yes No	(k) r Percentage ownership

Schedule R	R (Form 990) 2022	MARY	WASHINGTON	HEALTHCARE	GROUP RETURN	20-1106426	Page 5
Part VII	(Form 990) 2022 Supplemental In	formation					
	Provide additional info		nanca ta avactiona	on Cobodulo D. Coo in	activitations		
	Provide additional init	ormation for res	sponses to questions	on Schedule R. See in	ISTRUCTIONS.		

### Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print 20-1106426 MARY WASHINGTON HEALTHCARE GROUP RETURN File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your C/O PBMARES - 725 JACKSON ST, #210 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions FREDERICKSBURG, VA 22401 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) SANDRA W. BROWN • The books are in the care of ▶ 2300 FALL HILL AVENUE, 418 - FREDERICKSBURG, VA 22401 Telephone No. ► 540-741-2507 Fax No.  $\triangleright 540-741-3534$  If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) 4243. If this is for the whole group, check this box 🕨 🐰 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2023, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2022 or tax year beginning \_\_ , and ending If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

223841 04-01-22

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

# Form 8879-TF

# IRS e-file Signature Authorization for a Tax Exempt Entity

calendar year 2022, or fiscal year beginning	, 2022, and ending	, 20

OMB No. 1545-0047

Department of the Treasury

For

Do not send to the IRS. Keep for your records.

Go to www.irs.gov/Form8879TE for the latest information. Internal Revenue Service EIN or SSN Name of filer MARY WASHINGTON HEALTHCARE GROUP RETURN 20-1106426 SEAN T. BARDEN Name and title of officer or person subject to tax EXECUTIVE VP AND CFO Type of Return and Return Information Part I Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. **b** Total revenue, if any (Form 990, Part VIII, column (A), line 12) **b** 3 5 , 6 2 3 , 3 8 4 . Form 990 check here ...... 1a b Total revenue, if any (Form 990-EZ, line 9) \_\_\_\_\_ 2b 2a Form 990-EZ check here Form 1120-POL check here b Total tax (Form 1120-POL, line 22) 3a **b Tax based on investment income** (Form 990-PF, Part V, line 5) 4a Form 990-PF check here Form 8868 check here ...... b Balance due (Form 8868, line 3c) 5b 5a Form 990-T check here ..... **b Total tax** (Form 990-T, Part III, line 4) 6a 7a Form 4720 check here ..... b Total tax (Form 4720, Part III, line 1) 7b 8a Form 5227 check here ..... **b** FMV of assets at end of tax year (Form 5227, Item D) Form 5330 check here ..... **b** Tax due (Form 5330, Part II, line 19) 9a 9b 10a Form 8038-CP check here **b** Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10b **Declaration and Signature Authorization of Officer or Person Subject to Tax** Under penalties of perjury, I declare that X I am an officer of the above entity or I am a person subject to tax with respect to (name \_ , (EIN)\_ and that I have examined a copy of the 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and 2022 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only X | lauthorize PBMARES LLP 12345 to enter my PIN Enter five numbers, but ERO firm name do not enter all zeros as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2022 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. **Certification and Authentication** Part III ERO's EFIN/PIN. Enter your six-digit electronic filing identification 54448145678 number (EFIN) followed by your five-digit self-selected PIN. I certify that the above numeric entry is my PIN, which is my signature on the 2022 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for

PBMARES LLP 09/27/23 ERO's signature Date

> **ERO Must Retain This Form - See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2022)

Business Returns.